

Maine Health Data Organization Hospital Financial Information Part I

2005 – 2006 Select Financial Information by Data Element/Ratio

Comprised of tables for select data elements and ratios containing all of Maine's 39 non-governmental hospitals arrayed by hospital peer groups as determined by the Maine Hospital Association (MHA). The peer groups are based upon bed size, revenue, critical access designation (CAH), and specialty. When data are available, the tables include a comparison of the Maine (ME), Northeast, and U.S. median as reported from the 2008 INGENIX, "Almanac of Hospital and Financial & Operating Indicators", publication. The Northeast comparison includes the states of Connecticut, Maine, Massachusetts, New Hampshire, New Jersey, New York, Pennsylvania, Rhode Island, and Vermont.

Note: In 2005, 5 hospitals moved from peer group D to peer group E. These include; Bridgton, Down East, Redington-Fairview, Seabrook, and Waldo.

**Maine Hospital Designation
July 1, 2008**

Hospital Name	Peer Group
Acadia Hospital Corporation	F
Aroostook Medical Center, The (TAMC)	B
Blue Hill Memorial Hospital	E
Bridgton Hospital	E
Calais Regional Hospital	E
Cary Medical Center	C
Central Maine Medical Center	A
Charles A. Dean Memorial Hospital	E
Down East Community Hospital	E
Eastern Maine Medical Center	A
Franklin Memorial Hospital	C
Henrietta D. Goodall Hospital	C
Houlton Regional Hospital	E
Inland Hospital	D
Maine Coast Memorial Hospital	C
Maine Medical Center	A
MaineGeneral Medical Center	A
Mayo Regional Hospital	E
Mercy Hospital	B
Mid Coast Hospital	B
Miles Memorial Hospital	D
Millinocket Regional Hospital	E
Mount Desert Island Hospital	E
New England Rehabilitation Hospital	G
Northern Maine Medical Center	D
Parkview Adventist Medical Center	D
Penobscot Bay Medical Center	B
Penobscot Valley Hospital	E
Redington-Fairview General Hospital	E
Rumford Community Hospital	E
Sebasticook Valley Hospital	E
Southern Maine Medical Center	B
Spring Harbor Hospital	F
St. Andrews Hospital	E
St. Joseph Hospital	B
St. Mary's Regional Medical Center	B
Stephens Memorial Hospital	D
Waldo County General Hospital	E
York Hospital	B

Profitability Ratios

Provides information on the ability of the organization to produce a profit. Few hospitals could remain financially viable without a profit (or excess of revenues over expenses), especially over a long period of time. Cash flow would not be sufficient to meet normal cash requirements such as debt principal and investment in fixed or current assets. Six measures of profitability are included:

- Operating Margin
- Non-operating Revenue Margin
- Total Margin
- Return on Equity
- Net Operating Income (Operating Surplus or Loss)
- Total Surplus/Deficit (Total Surplus or Loss)

Maine Health Data Organization

Hospital Financial Report Part I

Operating Margin

	FY 2005	FY 2006
Peer Group A Median -- 4 Hospitals	8.10%	3.11%
Central Maine Medical Center	7.55%	2.80%
Eastern Maine Medical Center	8.65%	2.72%
MaineGeneral Medical Center	3.40%	3.41%
Maine Medical Center	11.51%	6.00%
Peer Group B Median -- 8 Hospitals	4.75%	2.88%
Aroostook Medical Center, The (TAMC)	8.55%	0.30%
Mercy Hospital	2.83%	2.97%
Mid Coast Hospital	5.58%	7.56%
Penobscot Bay Medical Center	5.43%	0.53%
Southern Maine Medical Center	0.17%	0.12%
St Joseph Hospital	3.16%	4.12%
St Mary's Regional Medical Center	15.88%	3.40%
York Hospital	4.07%	2.80%
Peer Group C Median -- 4 Hospitals	2.87%	0.07%
Cary Medical Center	2.97%	(0.42%)
Franklin Memorial Hospital	4.60%	0.56%
Henrietta D. Goodall Hospital	(9.56%)	(1.15%)
Maine Coast Memorial Hospital	2.78%	2.01%
Peer Group D Median -- 5 Hospitals	3.12%	4.60%
Inland Hospital	9.25%	(2.38%)
Miles Memorial Hospital	2.25%	4.72%
Northern Maine Medical Center	3.12%	4.60%
Parkview Adventist Medical Center	1.07%	1.21%
Stephens Memorial Hospital	8.47%	8.71%
Peer Group E Median -- 15 Critical Access Hospitals	1.73%	3.32%
Blue Hill Memorial Hospital	(5.40%)	(0.58%)
Bridgton Hospital	6.18%	5.76%
Calais Regional Hospital	1.91%	3.94%
Charles A. Dean Memorial Hospital	(9.26%)	1.06%
Down East Community Hospital	6.38%	7.89%
Houlton Regional Hospital	2.93%	2.08%
Mayo Regional Hospital	10.37%	3.32%
Millinocket Regional Hospital	(0.25%)	0.80%
Mount Desert Island Hospital	(2.43%)	(3.97%)
Penobscot Valley Hospital	1.69%	2.11%
Redington-Fairview General Hospital	1.42%	13.99%
Rumford Community Hospital	8.15%	4.57%
St Andrews Hospital	(4.96%)	(3.37%)
Sebasticook Valley Hospital	1.73%	4.59%
Waldo County General Hospital	2.82%	5.47%
Peer Group F Median -- 2 Private Psychiatric Hospitals	2.52%	1.63%
Acadia Hospital Corporation	2.77%	1.04%
Spring Harbor Hospital	2.27%	2.23%
Peer Group G Median -- 1 Rehabilitation Hospital	16.01%	18.01%
New England Rehabilitation Hospital	16.01%	18.01%
All Maine Hospitals Median	2.97%	2.80%
* Northeast Median	†	†
* U.S. Median	†	†

* Almanac of Hospital Financial and Operating Indicators 2008 (INGENIX)

† Data not available or not applicable

Maine Health Data Organization

Hospital Financial Report Part I

Non-Operating Revenue Margin

	FY 2005	FY 2006
Peer Group A Median -- 4 Hospitals	15%	28%
Central Maine Medical Center	3%	2%
Eastern Maine Medical Center	6%	20%
MaineGeneral Medical Center	30%	56%
Maine Medical Center	24%	36%
Peer Group B Median -- 8 Hospitals	25%	39%
Aroostook Medical Center, The (TAMC)	8%	74%
Mercy Hospital	35%	38%
Mid Coast Hospital	22%	29%
Penobscot Bay Medical Center	21%	84%
Southern Maine Medical Center	84%	87%
St Joseph Hospital	38%	7%
St Mary's Regional Medical Center	8%	41%
York Hospital	29%	37%
Peer Group C Median -- 4 Hospitals	19%	118%
Cary Medical Center	14%	179%
Franklin Memorial Hospital	27%	76%
Henrietta D. Goodall Hospital	-49%	160%
Maine Coast Memorial Hospital	24%	31%
Peer Group D Median -- 5 Hospitals	6%	6%
Inland Hospital	4%	-5%
Miles Memorial Hospital	18%	6%
Northern Maine Medical Center	6%	24%
Parkview Adventist Medical Center	37%	37%
Stephens Memorial Hospital	-4%	-4%
Peer Group E Median -- 15 Critical Access Hospitals	10%	22%
Blue Hill Memorial Hospital	-35%	123%
Bridgton Hospital	10%	21%
Calais Regional Hospital	11%	2%
Charles A. Dean Memorial Hospital	-5%	39%
Down East Community Hospital	0%	11%
Houlton Regional Hospital	14%	273%
Mayo Regional Hospital	9%	30%
Millinocket Regional Hospital	125%	76%
Mount Desert Island Hospital	-154%	-1282%
Penobscot Valley Hospital	22%	12%
Redington-Fairview General Hospital	72%	22%
Rumford Community Hospital	6%	20%
St Andrews Hospital	-231%	2774%
Sebasticook Valley Hospital	16%	12%
Waldo County General Hospital	58%	38%
Peer Group F Median -- 2 Private Psychiatric Hospitals	15%	31%
Acadia Hospital Corporation	19%	50%
Spring Harbor Hospital	11%	13%
Peer Group G Median -- 1 Rehabilitation Hospital	4%	5%
New England Rehabilitation Hospital	4%	5%
All Maine Hospitals Median	14%	31%
* Northeast Median	†	†
* U.S. Median	†	†

* Almanac of Hospital Financial and Operating Indicators 2008 (INGENIX)

† Data not available or not applicable

Maine Health Data Organization

Hospital Financial Report Part I

Total Margin

	FY 2005	FY 2006
Peer Group A Median -- 4 Hospitals	8.42%	5.38%
Central Maine Medical Center	7.73%	2.87%
Eastern Maine Medical Center	9.11%	3.36%
MaineGeneral Medical Center	4.77%	7.40%
Maine Medical Center	14.64%	9.12%
Peer Group B Median -- 8 Hospitals	6.19%	4.39%
Aroostook Medical Center, The (TAMC)	9.25%	1.15%
Mercy Hospital	4.28%	4.67%
Mid Coast Hospital	7.08%	10.35%
Penobscot Bay Medical Center	6.78%	3.24%
Southern Maine Medical Center	1.07%	0.89%
St Joseph Hospital	4.98%	4.44%
St Mary's Regional Medical Center	17.01%	5.65%
York Hospital	5.60%	4.34%
Peer Group C Median -- 4 Hospitals	3.53%	2.10%
Cary Medical Center	3.43%	0.53%
Franklin Memorial Hospital	6.19%	2.34%
Henrietta D. Goodall Hospital	(6.23%)	1.87%
Maine Coast Memorial Hospital	3.64%	2.90%
Peer Group D Median -- 5 Hospitals	3.32%	5.01%
Inland Hospital	9.60%	(2.27%)
Miles Memorial Hospital	2.73%	5.01%
Northern Maine Medical Center	3.32%	6.00%
Parkview Adventist Medical Center	1.70%	1.91%
Stephens Memorial Hospital	8.18%	8.38%
Peer Group E Median -- 15 Critical Access Hospitals	2.15%	4.03%
Blue Hill Memorial Hospital	(3.96%)	2.47%
Bridgton Hospital	6.83%	7.18%
Calais Regional Hospital	2.15%	4.03%
Charles A. Dean Memorial Hospital	(8.75%)	1.73%
Down East Community Hospital	6.38%	8.76%
Houlton Regional Hospital	3.39%	(1.24%)
Mayo Regional Hospital	11.25%	4.66%
Millinocket Regional Hospital	1.00%	3.26%
Mount Desert Island Hospital	(0.94%)	(0.28%)
Penobscot Valley Hospital	2.15%	2.40%
Redington-Fairview General Hospital	4.98%	17.26%
Rumford Community Hospital	8.62%	5.66%
St Andrews Hospital	(1.45%)	0.12%
Sebasticook Valley Hospital	2.05%	5.16%
Waldo County General Hospital	6.47%	8.57%
Peer Group F Median -- 2 Private Psychiatric Hospitals	2.97%	2.30%
Acadia Hospital Corporation	3.39%	2.05%
Spring Harbor Hospital	2.55%	2.55%
Peer Group G Median -- 1 Rehabilitation Hospital	16.54%	18.76%
New England Rehabilitation Hospital	16.54%	18.76%
All Maine Hospitals Median	4.77%	3.36%
* Northeast Median	2.90%	3.00%
* U.S. Median	4.10%	4.20%

* Almanac of Hospital Financial and Operating Indicators 2008 (INGENIX)

† Data not available or not applicable

Maine Health Data Organization

Hospital Financial Report Part I

Return on Equity

	FY 2005	FY 2006
Peer Group A Median -- 4 Hospitals	19.45%	9.31%
Central Maine Medical Center	21.25%	7.92%
Eastern Maine Medical Center	22.08%	8.16%
MaineGeneral Medical Center	7.18%	11.07%
Maine Medical Center	17.64%	10.45%
Peer Group B Median -- 8 Hospitals	11.95%	8.12%
Aroostook Medical Center, The (TAMC)	28.34%	3.47%
Mercy Hospital	7.12%	7.89%
Mid Coast Hospital	11.08%	15.22%
Penobscot Bay Medical Center	12.81%	6.17%
Southern Maine Medical Center	1.76%	1.45%
St Joseph Hospital	14.35%	11.98%
St Mary's Regional Medical Center	36.60%	10.92%
York Hospital	10.71%	8.35%
Peer Group C Median -- 4 Hospitals	9.66%	3.02%
Cary Medical Center	10.18%	1.58%
Franklin Memorial Hospital	9.63%	3.59%
Henrietta D. Goodall Hospital	(6.74%)	2.46%
Maine Coast Memorial Hospital	9.70%	8.11%
Peer Group D Median -- 5 Hospitals	10.11%	13.16%
Inland Hospital	28.44%	(6.34%)
Miles Memorial Hospital	7.96%	13.85%
Northern Maine Medical Center	10.11%	16.74%
Parkview Adventist Medical Center	7.98%	8.87%
Stephens Memorial Hospital	14.39%	13.16%
Peer Group E Median -- 15 Critical Access Hospitals	7.84%	10.99%
Blue Hill Memorial Hospital	(7.00%)	3.13%
Bridgton Hospital	15.34%	15.72%
Calais Regional Hospital	6.33%	10.99%
Charles A. Dean Memorial Hospital	303.53%	61.56%
Down East Community Hospital	16.86%	22.47%
Houlton Regional Hospital	19.19%	(7.71%)
Mayo Regional Hospital	20.81%	8.11%
Millinocket Regional Hospital	2.13%	7.43%
Mount Desert Island Hospital	(1.79%)	(0.74%)
Penobscot Valley Hospital	13.40%	14.38%
Redington-Fairview General Hospital	5.45%	18.16%
Rumford Community Hospital	21.64%	13.33%
St Andrews Hospital	(1.99%)	0.19%
Sebasticook Valley Hospital	4.56%	11.80%
Waldo County General Hospital	7.84%	9.57%
Peer Group F Median -- 2 Private Psychiatric Hospitals	76.80%	31.16%
Acadia Hospital Corporation	141.89%	51.16%
Spring Harbor Hospital	11.71%	11.16%
Peer Group G Median -- 1 Rehabilitation Hospital	170.96%	102.96%
New England Rehabilitation Hospital	170.96%	102.96%
All Maine Hospitals Median	11.08%	9.57%
* Northeast Median	6.40%	6.70%
* U.S. Median	7.80%	7.90%

* Almanac of Hospital Financial and Operating Indicators 2008 (INGENIX)

† Data not available or not applicable

Maine Health Data Organization

Hospital Financial Report Part I

Net Operating Income (Operating Surplus/Loss)

	FY 2005	FY 2006
Peer Group A Median -- 4 Hospitals	\$ 26,185,328	\$ 10,842,058
Central Maine Medical Center	\$ 14,711,733	\$ 5,843,161
Eastern Maine Medical Center	\$ 37,658,922	\$ 12,944,369
MaineGeneral Medical Center	\$ 7,951,914	\$ 8,739,747
Maine Medical Center	\$ 64,933,000	\$ 33,415,000
Peer Group B Median -- 8 Hospitals	\$ 3,945,144	\$ 3,077,294
Aroostook Medical Center, The (TAMC)	\$ 7,411,335	\$ 266,524
Mercy Hospital	\$ 3,741,147	\$ 4,344,031
Mid Coast Hospital	\$ 4,149,140	\$ 6,157,151
Penobscot Bay Medical Center	\$ 4,344,479	\$ 452,577
Southern Maine Medical Center	\$ 156,130	\$ 109,777
St Joseph Hospital	\$ 2,381,770	\$ 3,471,805
St Mary's Regional Medical Center	\$ 18,921,154	\$ 3,781,202
York Hospital	\$ 3,546,080	\$ 2,682,782
Peer Group C Median -- 4 Hospitals	\$ 1,359,246	\$ 79,135
Cary Medical Center	\$ 1,167,590	\$ (167,908)
Franklin Memorial Hospital	\$ 2,573,657	\$ 326,178
Henrietta D. Goodall Hospital	\$ (4,533,153)	\$ (684,182)
Maine Coast Memorial Hospital	\$ 1,550,902	\$ 1,272,346
Peer Group D Median -- 5 Hospitals	\$ 1,276,468	\$ 2,050,922
Inland Hospital	\$ 3,612,236	\$ (869,000)
Miles Memorial Hospital	\$ 898,532	\$ 2,133,255
Northern Maine Medical Center	\$ 1,276,468	\$ 2,050,922
Parkview Adventist Medical Center	\$ 378,370	\$ 468,644
Stephens Memorial Hospital	\$ 2,929,171	\$ 3,217,312
Peer Group E Median -- 15 Critical Access Hospitals	\$ 400,813	\$ 944,401
Blue Hill Memorial Hospital	\$ (1,223,410)	\$ (143,489)
Bridgton Hospital	\$ 1,515,342	\$ 1,541,377
Calais Regional Hospital	\$ 400,813	\$ 984,820
Charles A. Dean Memorial Hospital	\$ (670,292)	\$ 94,331
Down East Community Hospital	\$ 1,621,905	\$ 2,379,768
Houlton Regional Hospital	\$ 872,052	\$ 692,994
Mayo Regional Hospital	\$ 3,423,953	\$ 1,115,317
Millinocket Regional Hospital	\$ (51,116)	\$ 179,157
Mount Desert Island Hospital	\$ (696,909)	\$ (1,218,919)
Penobscot Valley Hospital	\$ 275,894	\$ 403,899
Redington-Fairview General Hospital	\$ 569,255	\$ 6,546,355
Rumford Community Hospital	\$ 1,794,856	\$ 1,072,117
St Andrews Hospital	\$ (772,107)	\$ (592,487)
Sebasticook Valley Hospital	\$ 303,214	\$ 944,401
Waldo County General Hospital	\$ 1,040,787	\$ 2,291,037
Peer Group F Median -- 2 Private Psychiatric Hospitals	\$ 848,354	\$ 548,187
Acadia Hospital Corporation	\$ 1,054,224	\$ 421,268
Spring Harbor Hospital	\$ 642,484	\$ 675,105
Peer Group G Median -- 1 Rehabilitation Hospital	\$ 4,256,827	\$ 4,990,247
New England Rehabilitation Hospital	\$ 4,256,827	\$ 4,990,247
All Maine Hospitals Median	\$ 1,515,342	\$ 1,072,117
* Northeast Median	†	†
* U.S. Median	†	†

* Almanac of Hospital Financial and Operating Indicators 2008 (INGENIX)

† Data not available or not applicable

Maine Health Data Organization

Hospital Financial Report Part I

Total Surplus/Deficit (Total Surplus/Loss)

	FY 2005	FY 2006
Peer Group A Median -- 4 Hospitals	\$ 31,864,494	\$ 17,945,290
Central Maine Medical Center	\$ 15,096,446	\$ 5,983,150
Eastern Maine Medical Center	\$ 39,861,331	\$ 16,107,189
MaineGeneral Medical Center	\$ 23,867,656	\$ 19,783,390
Maine Medical Center	\$ 85,678,000	\$ 52,548,000
Peer Group B Median -- 8 Hospitals	\$ 5,152,833	\$ 3,989,142
Aroostook Medical Center, The (TAMC)	\$ 8,074,558	\$ 1,040,268
Mercy Hospital	\$ 5,739,303	\$ 6,954,437
Mid Coast Hospital	\$ 5,341,230	\$ 8,682,667
Penobscot Bay Medical Center	\$ 4,781,426	\$ 2,843,674
Southern Maine Medical Center	\$ 976,174	\$ 852,733
St Joseph Hospital	\$ 3,828,036	\$ 3,750,771
St Mary's Regional Medical Center	\$ 20,536,947	\$ 6,424,943
York Hospital	\$ 4,964,435	\$ 4,227,512
Peer Group C Median -- 4 Hospitals	\$ 1,702,278	\$ 1,264,868
Cary Medical Center	\$ 1,354,346	\$ 213,250
Franklin Memorial Hospital	\$ 3,515,698	\$ 1,382,568
Henrietta D. Goodall Hospital	\$ (3,048,911)	\$ 1,147,167
Maine Coast Memorial Hospital	\$ 2,050,209	\$ 1,852,744
Peer Group D Median -- 5 Hospitals	\$ 2,195,474	\$ 2,270,634
Inland Hospital	\$ 3,764,034	\$ (831,142)
Miles Memorial Hospital	\$ 2,195,474	\$ 2,270,634
Northern Maine Medical Center	\$ 1,363,619	\$ 2,712,531
Parkview Adventist Medical Center	\$ 604,434	\$ 744,187
Stephens Memorial Hospital	\$ 2,821,961	\$ 3,084,661
Peer Group E Median -- 15 Critical Access Hospitals	\$ 452,250	\$ 1,007,848
Blue Hill Memorial Hospital	\$ (909,212)	\$ 625,725
Bridgton Hospital	\$ 1,687,355	\$ 1,948,736
Calais Regional Hospital	\$ 452,250	\$ 1,007,848
Charles A. Dean Memorial Hospital	\$ (636,197)	\$ 155,357
Down East Community Hospital	\$ 1,624,338	\$ 2,668,974
Houlton Regional Hospital	\$ 1,011,881	\$ (400,324)
Mayo Regional Hospital	\$ 3,751,105	\$ 1,585,239
Millinocket Regional Hospital	\$ 202,932	\$ 747,826
Mount Desert Island Hospital	\$ (274,545)	\$ (88,206)
Penobscot Valley Hospital	\$ 352,593	\$ 459,699
Redington-Fairview General Hospital	\$ 2,067,394	\$ 8,396,931
Rumford Community Hospital	\$ 1,907,720	\$ 1,343,457
St Andrews Hospital	\$ (233,183)	\$ 22,154
Sebasticook Valley Hospital	\$ 361,189	\$ 1,067,370
Waldo County General Hospital	\$ 2,478,361	\$ 5,772,924
Peer Group F Median -- 2 Private Psychiatric Hospitals	\$ 1,011,461	\$ 807,607
Acadia Hospital Corporation	\$ 1,299,948	\$ 840,702
Spring Harbor Hospital	\$ 722,973	\$ 774,512
Peer Group G Median -- 1 Rehabilitation Hospital	\$ 4,424,373	\$ 5,248,318
New England Rehabilitation Hospital	\$ 4,424,373	\$ 5,248,318
All Maine Hospitals Median	\$ 2,050,209	\$ 1,585,239
* Northeast Median	†	†
* U.S. Median	†	†

* Almanac of Hospital Financial and Operating Indicators 2008 (INGENIX)

† Data not available or not applicable

Liquidity Ratios

Measures an organization's ability to meet short-term obligations, collect receivables, and maintain cash position. Most organizations that experience financial problems do so because of a liquidity crisis: they are unable to pay current obligations as they become due. Five measures of liquidity are included:

- Current Ratio (without Board Designated and Undesignated Investments)
- Days in Accounts Receivable
- Days Cash on Hand (Current)
- Days Cash on Hand (Including Board Designated and Undesignated Investments)
- Average Payment Period (Current Liabilities)

Maine Health Data Organization

Hospital Financial Report Part I

Current Ratio (without Board Designated & Undesignated Investments)

	FY 2005 Rate	FY 2006 Rate
Peer Group A Median -- 4 Hospitals	2.50	2.11
Central Maine Medical Center	3.40	3.18
Eastern Maine Medical Center	1.28	1.09
MaineGeneral Medical Center	2.14	1.46
Maine Medical Center	2.87	2.75
Peer Group B Median -- 8 Hospitals	2.21	2.20
Aroostook Medical Center, The (TAMC)	1.42	0.99
Mercy Hospital	1.60	1.95
Mid Coast Hospital	1.80	1.67
Penobscot Bay Medical Center	4.24	3.57
Southern Maine Medical Center	2.63	2.46
St Joseph Hospital	2.69	2.69
St Mary's Regional Medical Center	4.19	4.18
York Hospital	1.25	1.67
Peer Group C Median -- 4 Hospitals	1.74	1.83
Cary Medical Center	1.80	1.67
Franklin Memorial Hospital	3.65	3.93
Henrietta D. Goodall Hospital	0.98	1.17
Maine Coast Memorial Hospital	1.67	1.99
Peer Group D Median -- 5 Hospitals	1.26	1.50
Inland Hospital	1.02	1.18
Miles Memorial Hospital	1.26	1.50
Northern Maine Medical Center	2.02	2.09
Parkview Adventist Medical Center	1.03	1.10
Stephens Memorial Hospital	2.15	2.18
Peer Group E Median -- 15 Critical Access Hospitals	1.43	1.70
Blue Hill Memorial Hospital	1.21	1.27
Bridgton Hospital	2.33	2.88
Calais Regional Hospital	1.77	2.07
Charles A. Dean Memorial Hospital	0.49	0.46
Down East Community Hospital	2.29	2.46
Houlton Regional Hospital	0.99	1.10
Mayo Regional Hospital	3.61	3.45
Millinocket Regional Hospital	1.28	1.70
Mount Desert Island Hospital	0.93	0.83
Penobscot Valley Hospital	1.04	1.10
Redington-Fairview General Hospital	5.36	8.00
Rumford Community Hospital	5.71	3.12
St Andrews Hospital	1.15	1.19
Sebasticook Valley Hospital	1.43	1.52
Waldo County General Hospital	1.57	2.29
Peer Group F Median -- 2 Private Psychiatric Hospitals	1.40	1.29
Acadia Hospital Corporation	0.98	0.35
Spring Harbor Hospital	1.83	2.23
Peer Group G Median -- 1 Rehabilitation Hospital	2.43	3.96
New England Rehabilitation Hospital	2.43	3.96
All Maine Hospitals Median	1.77	1.95
* Northeast Median	1.56	1.53
* U.S. Median	2.10	2.05

* Almanac of Hospital Financial and Operating Indicators 2008 (INGENIX)

† Data not available or not applicable

Maine Health Data Organization

Hospital Financial Report Part I

Days in Account Receivable

	FY 2005 Days	FY 2006 Days
Peer Group A Median -- 4 Hospitals	29.2	32.0
Central Maine Medical Center	31.5	31.9
Eastern Maine Medical Center	26.9	35.3
MaineGeneral Medical Center	34.3	32.1
Maine Medical Center	18.7	18.5
Peer Group B Median -- 8 Hospitals	42.7	39.8
Aroostook Medical Center, The (TAMC)	36.1	37.9
Mercy Hospital	56.0	43.7
Mid Coast Hospital	21.6	24.5
Penobscot Bay Medical Center	42.8	41.8
Southern Maine Medical Center	43.3	43.4
St Joseph Hospital	34.4	31.7
St Mary's Regional Medical Center	43.6	36.2
York Hospital	42.6	43.6
Peer Group C Median -- 4 Hospitals	39.0	32.3
Cary Medical Center	18.8	18.2
Franklin Memorial Hospital	42.0	38.4
Henrietta D. Goodall Hospital	48.3	55.3
Maine Coast Memorial Hospital	36.1	26.3
Peer Group D Median -- 5 Hospitals	33.6	38.3
Inland Hospital	32.6	28.4
Miles Memorial Hospital	52.2	55.6
Northern Maine Medical Center	33.6	39.7
Parkview Adventist Medical Center	52.8	38.3
Stephens Memorial Hospital	17.2	20.3
Peer Group E Median -- 15 Critical Access Hospitals	36.2	37.4
Blue Hill Memorial Hospital	46.3	60.0
Bridgton Hospital	28.9	31.3
Calais Regional Hospital	36.2	53.9
Charles A. Dean Memorial Hospital	23.8	29.2
Down East Community Hospital	24.5	22.6
Houlton Regional Hospital	59.0	51.5
Mayo Regional Hospital	40.9	37.4
Millinocket Regional Hospital	32.6	38.5
Mount Desert Island Hospital	31.8	28.4
Penobscot Valley Hospital	41.5	34.7
Redington-Fairview General Hospital	62.2	72.5
Rumford Community Hospital	40.6	43.5
St Andrews Hospital	71.5	66.0
Sebasticook Valley Hospital	28.6	26.0
Waldo County General Hospital	31.3	25.2
Peer Group F Median -- 2 Private Psychiatric Hospitals	20.8	26.1
Acadia Hospital Corporation	24.4	15.6
Spring Harbor Hospital	17.2	36.6
Peer Group G Median -- 1 Rehabilitation Hospital	45.3	54.1
New England Rehabilitation Hospital	45.3	54.1
All Maine Hospitals Median	36.1	36.6
* Northeast Median	†	†
* U.S. Median	†	†

* Almanac of Hospital Financial and Operating Indicators 2008 (INGENIX)

† Data not available or not applicable

Maine Health Data Organization

Hospital Financial Report Part I

Days Cash on Hand (Current)

	FY 2005 Days	FY 2006 Days
Peer Group A Median -- 4 Hospitals	20.3	24.4
Central Maine Medical Center	28.2	34.5
Eastern Maine Medical Center	12.1	4.5
MaineGeneral Medical Center	12.5	14.3
Maine Medical Center	194.4	222.6
Peer Group B Median -- 8 Hospitals	26.0	24.9
Aroostook Medical Center, The (TAMC)	22.3	6.0
Mercy Hospital	7.8	24.5
Mid Coast Hospital	48.7	41.8
Penobscot Bay Medical Center	104.6	97.6
Southern Maine Medical Center	27.1	25.2
St Joseph Hospital	73.0	69.1
St Mary's Regional Medical Center	24.9	20.7
York Hospital	12.6	8.0
Peer Group C Median -- 4 Hospitals	42.9	41.3
Cary Medical Center	30.0	36.1
Franklin Memorial Hospital	98.0	68.3
Henrietta D. Goodall Hospital	34.4	12.7
Maine Coast Memorial Hospital	51.4	46.5
Peer Group D Median -- 5 Hospitals	18.0	24.8
Inland Hospital	18.0	24.8
Miles Memorial Hospital	3.9	22.4
Northern Maine Medical Center	32.0	33.4
Parkview Adventist Medical Center	2.3	2.5
Stephens Memorial Hospital	41.7	67.6
Peer Group E Median -- 15 Critical Access Hospitals	16.1	7.7
Blue Hill Memorial Hospital	5.5	4.4
Bridgton Hospital	6.5	6.0
Calais Regional Hospital	1.8	0.6
Charles A. Dean Memorial Hospital	24.3	22.5
Down East Community Hospital	46.7	34.4
Houlton Regional Hospital	8.0	5.8
Mayo Regional Hospital	48.4	43.6
Millinocket Regional Hospital	2.7	2.1
Mount Desert Island Hospital	1.3	3.0
Penobscot Valley Hospital	9.8	2.9
Redington-Fairview General Hospital	152.4	170.4
Rumford Community Hospital	16.1	7.7
St Andrews Hospital	30.5	23.5
Sebasticook Valley Hospital	54.1	25.1
Waldo County General Hospital	31.3	31.2
Peer Group F Median -- 2 Private Psychiatric Hospitals	50.5	23.5
Acadia Hospital Corporation	41.3	17.0
Spring Harbor Hospital	59.7	29.9
Peer Group G Median -- 1 Rehabilitation Hospital	(7.5)	30.5
New England Rehabilitation Hospital	(7.5)	30.5
All Maine Hospitals Median	27.1	24.5
* Northeast Median	30.8	26.6
* U.S. Median	26.4	24.1

* Almanac of Hospital Financial and Operating Indicators 2008 (INGENIX)

† Data not available or not applicable

Maine Health Data Organization

Hospital Financial Report Part I

Days Cash on Hand (Inc. Board Designated & Undesignated Investments)

	FY 2005 Days	FY 2006 Days
Peer Group A Median -- 4 Hospitals	116.0	116.2
Central Maine Medical Center	28.2	34.5
Eastern Maine Medical Center	68.2	54.5
MaineGeneral Medical Center	163.7	177.9
Maine Medical Center	258.4	290.7
Peer Group B Median -- 8 Hospitals	103.7	100.4
Aroostook Medical Center, The (TAMC)	36.2	17.6
Mercy Hospital	81.0	247.7
Mid Coast Hospital	156.2	189.9
Penobscot Bay Medical Center	104.6	97.6
Southern Maine Medical Center	108.4	101.8
St Joseph Hospital	80.8	77.1
St Mary's Regional Medical Center	102.8	99.8
York Hospital	113.7	100.9
Peer Group C Median -- 4 Hospitals	103.0	90.2
Cary Medical Center	79.9	86.5
Franklin Memorial Hospital	126.2	94.0
Henrietta D. Goodall Hospital	272.8	184.0
Maine Coast Memorial Hospital	69.1	61.2
Peer Group D Median -- 5 Hospitals	32.0	33.8
Inland Hospital	54.0	63.1
Miles Memorial Hospital	15.9	33.8
Northern Maine Medical Center	32.0	33.4
Parkview Adventist Medical Center	2.3	2.5
Stephens Memorial Hospital	79.1	103.8
Peer Group E Median -- 15 Critical Access Hospitals	67.4	60.8
Blue Hill Memorial Hospital	97.5	201.7
Bridgton Hospital	41.7	45.6
Calais Regional Hospital	15.7	1.7
Charles A. Dean Memorial Hospital	26.7	25.5
Down East Community Hospital	65.8	50.3
Houlton Regional Hospital	49.8	41.7
Mayo Regional Hospital	108.8	103.5
Millinocket Regional Hospital	137.2	120.6
Mount Desert Island Hospital	67.4	69.8
Penobscot Valley Hospital	34.9	23.3
Redington-Fairview General Hospital	264.2	285.9
Rumford Community Hospital	43.2	35.8
St Andrews Hospital	113.4	101.9
Sebasticook Valley Hospital	91.2	60.8
Waldo County General Hospital	208.7	193.3
Peer Group F Median -- 2 Private Psychiatric Hospitals	89.2	55.5
Acadia Hospital Corporation	118.7	81.2
Spring Harbor Hospital	59.7	29.9
Peer Group G Median -- 1 Rehabilitation Hospital	(7.5)	30.5
New England Rehabilitation Hospital	(7.5)	30.5
All Maine Hospitals Median	79.9	77.1
* Northeast Median	82.1	67.7
* U.S. Median	96.4	61.2

* Almanac of Hospital Financial and Operating Indicators 2008 (INGENIX)

† Data not available or not applicable

Maine Health Data Organization

Hospital Financial Report Part I

Average Payment Period (Current Liabilities)

	FY 2005 Days	FY 2006 Days
Peer Group A Median -- 4 Hospitals	53.9	49.0
Central Maine Medical Center	36.9	40.6
Eastern Maine Medical Center	60.6	50.3
MaineGeneral Medical Center	47.1	47.8
Maine Medical Center	87.7	96.8
Peer Group B Median -- 8 Hospitals	50.2	46.1
Aroostook Medical Center, The (TAMC)	58.3	66.0
Mercy Hospital	61.9	59.0
Mid Coast Hospital	49.9	51.4
Penobscot Bay Medical Center	41.1	44.7
Southern Maine Medical Center	39.4	38.7
St Joseph Hospital	50.4	47.4
St Mary's Regional Medical Center	28.3	28.5
York Hospital	59.3	41.0
Peer Group C Median -- 4 Hospitals	53.5	45.4
Cary Medical Center	43.5	45.9
Franklin Memorial Hospital	50.9	43.1
Henrietta D. Goodall Hospital	106.2	100.8
Maine Coast Memorial Hospital	56.0	44.8
Peer Group D Median -- 5 Hospitals	56.2	77.1
Inland Hospital	95.0	83.8
Miles Memorial Hospital	56.2	77.1
Northern Maine Medical Center	45.8	50.1
Parkview Adventist Medical Center	98.2	92.7
Stephens Memorial Hospital	52.0	53.2
Peer Group E Median -- 15 Critical Access Hospitals	54.6	58.4
Blue Hill Memorial Hospital	57.0	58.4
Bridgton Hospital	53.6	39.4
Calais Regional Hospital	49.2	59.7
Charles A. Dean Memorial Hospital	131.1	152.7
Down East Community Hospital	54.6	52.6
Houlton Regional Hospital	95.3	99.1
Mayo Regional Hospital	37.1	37.6
Millinocket Regional Hospital	39.8	32.1
Mount Desert Island Hospital	77.1	92.8
Penobscot Valley Hospital	104.0	133.1
Redington-Fairview General Hospital	45.7	38.5
Rumford Community Hospital	22.2	37.5
St Andrews Hospital	98.2	76.9
Sebasticook Valley Hospital	70.1	64.5
Waldo County General Hospital	54.4	54.7
Peer Group F Median -- 2 Private Psychiatric Hospitals	106.2	107.6
Acadia Hospital Corporation	147.3	157.4
Spring Harbor Hospital	65.0	57.7
Peer Group G Median -- 1 Rehabilitation Hospital	20.7	25.2
New England Rehabilitation Hospital	20.7	25.2
All Maine Hospitals Median	54.6	52.6
* Northeast Median	63.2	61.2
* U.S. Median	51.1	51.3

* Almanac of Hospital Financial and Operating Indicators 2008 (INGENIX)

† Data not available or not applicable

Capital Structure Ratios

Capital Structure Ratios - Measures how an organization's assets are financed, and its capacity to pay for new debt. Many longterm creditors and bond rating agencies carefully evaluate capital structure ratios to determine an entity's ability to increase its amount of debt financing. Four capital structure ratios are included:

- Equity Financing
- Debt Service Coverage Total
- Cash Flow to Total Debt
- Fixed Asset Financing

Maine Health Data Organization

Hospital Financial Report Part I

Equity Financing

	FY 2005	FY 2006
Peer Group A Median -- 4 Hospitals	62.74%	62.42%
Central Maine Medical Center	42.35%	39.95%
Eastern Maine Medical Center	60.72%	62.63%
MaineGeneral Medical Center	64.77%	63.83%
Maine Medical Center	71.15%	62.21%
Peer Group B Median -- 8 Hospitals	59.71%	60.89%
Aroostook Medical Center, The (TAMC)	48.51%	47.75%
Mercy Hospital	68.17%	46.27%
Mid Coast Hospital	55.66%	60.07%
Penobscot Bay Medical Center	61.48%	62.47%
Southern Maine Medical Center	73.90%	75.17%
St Joseph Hospital	47.48%	52.76%
St Mary's Regional Medical Center	64.32%	65.76%
York Hospital	57.94%	61.71%
Peer Group C Median -- 4 Hospitals	60.59%	59.85%
Cary Medical Center	58.80%	59.27%
Franklin Memorial Hospital	67.38%	68.89%
Henrietta D. Goodall Hospital	62.39%	60.44%
Maine Coast Memorial Hospital	52.65%	56.53%
Peer Group D Median -- 5 Hospitals	51.47%	51.10%
Inland Hospital	51.09%	48.81%
Miles Memorial Hospital	51.47%	51.10%
Northern Maine Medical Center	57.10%	58.66%
Parkview Adventist Medical Center	38.49%	40.81%
Stephens Memorial Hospital	66.25%	71.84%
Peer Group E Median -- 15 Critical Access Hospitals	48.55%	53.25%
Blue Hill Memorial Hospital	65.83%	74.63%
Bridgton Hospital	44.42%	48.16%
Calais Regional Hospital	42.61%	29.39%
Charles A. Dean Memorial Hospital	(5.46%)	3.06%
Down East Community Hospital	48.55%	53.82%
Houlton Regional Hospital	23.29%	21.26%
Mayo Regional Hospital	64.50%	65.51%
Millinocket Regional Hospital	64.47%	67.61%
Mount Desert Island Hospital	64.07%	53.25%
Penobscot Valley Hospital	29.16%	20.87%
Redington-Fairview General Hospital	80.97%	84.93%
Rumford Community Hospital	62.50%	59.32%
St Andrews Hospital	45.37%	47.45%
Sebasticook Valley Hospital	47.70%	51.67%
Waldo County General Hospital	69.69%	73.69%
Peer Group F Median -- 2 Private Psychiatric Hospitals	10.13%	12.05%
Acadia Hospital Corporation	2.78%	4.58%
Spring Harbor Hospital	17.48%	19.52%
Peer Group G Median -- 1 Rehabilitation Hospital	14.39%	25.73%
New England Rehabilitation Hospital	14.39%	25.73%
All Maine Hospitals Median	57.10%	56.53%
* Northeast Median	†	†
* U.S. Median	†	†

* Almanac of Hospital Financial and Operating Indicators 2008 (INGENIX)

† Data not available or not applicable

Maine Health Data Organization

Hospital Financial Report Part I

Debt Service Coverage

	FY 2005 Rate	FY 2006 Rate
Peer Group A Median -- 4 Hospitals	7.71	7.91
Central Maine Medical Center	2.73	3.40
Eastern Maine Medical Center	17.12	10.89
MaineGeneral Medical Center	4.82	6.44
Maine Medical Center	10.61	9.38
Peer Group B Median -- 8 Hospitals	5.12	4.24
Aroostook Medical Center, The (TAMC)	6.65	3.13
Mercy Hospital	5.75	6.98
Mid Coast Hospital	2.86	4.09
Penobscot Bay Medical Center	5.33	4.15
Southern Maine Medical Center	4.42	4.34
St Joseph Hospital	2.62	2.42
St Mary's Regional Medical Center	12.30	5.65
York Hospital	4.91	5.00
Peer Group C Median -- 4 Hospitals	4.39	3.30
Cary Medical Center	6.63	3.09
Franklin Memorial Hospital	5.00	3.51
Henrietta D. Goodall Hospital	0.30	2.54
Maine Coast Memorial Hospital	3.78	3.83
Peer Group D Median -- 5 Hospitals	3.62	4.24
Inland Hospital	5.81	0.48
Miles Memorial Hospital	4.79	6.05
Northern Maine Medical Center	3.26	4.24
Parkview Adventist Medical Center	2.64	3.15
Stephens Memorial Hospital	3.62	5.26
Peer Group E Median -- 15 Critical Access Hospitals	2.67	3.03
Blue Hill Memorial Hospital	0.90	3.02
Bridgton Hospital	2.28	3.52
Calais Regional Hospital	2.30	2.84
Charles A. Dean Memorial Hospital	(3.16)	2.79
Down East Community Hospital	3.53	4.76
Houlton Regional Hospital	2.73	1.32
Mayo Regional Hospital	6.08	3.74
Millinocket Regional Hospital	3.57	4.86
Mount Desert Island Hospital	1.80	1.90
Penobscot Valley Hospital	2.67	1.66
Redington-Fairview General Hospital	7.15	18.63
Rumford Community Hospital	9.31	9.37
St Andrews Hospital	1.76	1.98
Sebasticook Valley Hospital	2.46	3.03
Waldo County General Hospital	5.36	6.82
Peer Group F Median -- 2 Private Psychiatric Hospitals	1.95	1.46
Acadia Hospital Corporation	2.06	1.82
Spring Harbor Hospital	1.84	1.10
Peer Group G Median -- 1 Rehabilitation Hospital	5.64	7.23
New England Rehabilitation Hospital	5.64	7.23
All Maine Hospitals Median	3.62	3.74
* Northeast Median	3.38	3.52
* U.S. Median	3.91	3.79

* Almanac of Hospital Financial and Operating Indicators 2008 (INGENIX)

† Data not available or not applicable

Maine Health Data Organization

Hospital Financial Report Part I

Cash Flow to Total Debt

	FY 2005	FY 2006
Peer Group A Median -- 4 Hospitals	39.76%	29.68%
Central Maine Medical Center	26.82%	15.73%
Eastern Maine Medical Center	50.81%	31.57%
MaineGeneral Medical Center	28.71%	33.97%
Maine Medical Center	59.99%	27.79%
Peer Group B Median -- 8 Hospitals	30.90%	26.95%
Aroostook Medical Center, The (TAMC)	38.77%	14.65%
Mercy Hospital	34.56%	14.03%
Mid Coast Hospital	24.45%	33.82%
Penobscot Bay Medical Center	37.03%	26.40%
Southern Maine Medical Center	27.23%	27.11%
St Joseph Hospital	25.40%	26.79%
St Mary's Regional Medical Center	78.47%	35.32%
York Hospital	26.20%	27.41%
Peer Group C Median -- 4 Hospitals	26.35%	21.38%
Cary Medical Center	34.13%	20.62%
Franklin Memorial Hospital	34.56%	23.90%
Henrietta D. Goodall Hospital	(0.91%)	13.15%
Maine Coast Memorial Hospital	18.57%	22.13%
Peer Group D Median -- 5 Hospitals	29.67%	24.37%
Inland Hospital	40.15%	4.70%
Miles Memorial Hospital	18.71%	24.37%
Northern Maine Medical Center	29.67%	38.59%
Parkview Adventist Medical Center	17.28%	19.39%
Stephens Memorial Hospital	47.13%	51.82%
Peer Group E Median -- 15 Critical Access Hospitals	15.28%	24.67%
Blue Hill Memorial Hospital	7.04%	29.03%
Bridgton Hospital	19.91%	22.74%
Calais Regional Hospital	11.37%	9.48%
Charles A. Dean Memorial Hospital	(8.98%)	11.01%
Down East Community Hospital	25.51%	35.93%
Houlton Regional Hospital	14.58%	5.27%
Mayo Regional Hospital	49.43%	28.05%
Millinocket Regional Hospital	16.86%	27.71%
Mount Desert Island Hospital	14.46%	13.65%
Penobscot Valley Hospital	12.71%	7.74%
Redington-Fairview General Hospital	42.14%	123.98%
Rumford Community Hospital	48.56%	30.58%
St Andrews Hospital	6.51%	8.63%
Sebasticook Valley Hospital	15.28%	24.67%
Waldo County General Hospital	33.25%	42.64%
Peer Group F Median -- 2 Private Psychiatric Hospitals	7.60%	7.01%
Acadia Hospital Corporation	7.83%	6.17%
Spring Harbor Hospital	7.37%	7.85%
Peer Group G Median -- 1 Rehabilitation Hospital	34.18%	41.05%
New England Rehabilitation Hospital	34.18%	41.05%
All Maine Hospitals Median	26.20%	24.67%
* Northeast Median	18.20%	18.20%
* U.S. Median	23.40%	22.60%

* Almanac of Hospital Financial and Operating Indicators 2008 (INGENIX)

† Data not available or not applicable

Maine Health Data Organization

Hospital Financial Report Part I

Fixed Asset Financing

	FY 2005	FY 2006
Peer Group A Median -- 4 Hospitals	39.29%	56.96%
Central Maine Medical Center	72.97%	83.61%
Eastern Maine Medical Center	30.76%	27.42%
MaineGeneral Medical Center	47.82%	60.51%
Maine Medical Center	30.51%	53.41%
Peer Group B Median -- 8 Hospitals	58.32%	57.07%
Aroostook Medical Center, The (TAMC)	58.84%	55.68%
Mercy Hospital	28.33%	143.74%
Mid Coast Hospital	60.15%	58.47%
Penobscot Bay Medical Center	57.79%	53.15%
Southern Maine Medical Center	32.15%	26.68%
St Joseph Hospital	68.84%	61.16%
St Mary's Regional Medical Center	75.45%	76.61%
York Hospital	46.69%	47.76%
Peer Group C Median -- 4 Hospitals	46.81%	45.20%
Cary Medical Center	48.69%	46.60%
Franklin Memorial Hospital	43.89%	41.47%
Henrietta D. Goodall Hospital	52.95%	50.87%
Maine Coast Memorial Hospital	44.93%	43.80%
Peer Group D Median -- 5 Hospitals	35.76%	38.72%
Inland Hospital	35.76%	48.88%
Miles Memorial Hospital	39.29%	38.72%
Northern Maine Medical Center	46.56%	43.69%
Parkview Adventist Medical Center	31.28%	29.80%
Stephens Memorial Hospital	35.36%	24.85%
Peer Group E Median -- 15 Critical Access Hospitals	54.53%	53.45%
Blue Hill Memorial Hospital	34.13%	32.96%
Bridgton Hospital	70.41%	68.17%
Calais Regional Hospital	63.61%	79.74%
Charles A. Dean Memorial Hospital	41.16%	5.69%
Down East Community Hospital	66.88%	58.31%
Houlton Regional Hospital	90.67%	92.69%
Mayo Regional Hospital	56.58%	53.45%
Millinocket Regional Hospital	87.71%	88.35%
Mount Desert Island Hospital	29.93%	24.40%
Penobscot Valley Hospital	47.94%	78.19%
Redington-Fairview General Hospital	46.60%	47.18%
Rumford Community Hospital	25.81%	12.11%
St Andrews Hospital	54.53%	53.05%
Sebasticook Valley Hospital	63.75%	59.71%
Waldo County General Hospital	48.11%	41.55%
Peer Group F Median -- 2 Private Psychiatric Hospitals	112.64%	111.90%
Acadia Hospital Corporation	132.75%	129.30%
Spring Harbor Hospital	92.53%	94.50%
Peer Group G Median -- 1 Rehabilitation Hospital	103.22%	97.11%
New England Rehabilitation Hospital	103.22%	97.11%
All Maine Hospitals Median	48.11%	53.15%
* Northeast Median	60.60%	65.30%
* U.S. Median	49.80%	53.40%

* Almanac of Hospital Financial and Operating Indicators 2008 (INGENIX)

† Data not available or not applicable

Asset Efficiency Ratios

Measures the relationship between revenue and assets. The numerator is always revenue that may be thought of as a surrogate measure for output. The denominator is investment in some category of assets that may be thought of as a measure of output. Two asset efficiency ratios are included:

Total Asset Turnover
Fixed Asset Turnover

Maine Health Data Organization

Hospital Financial Report Part I

Total Asset Turnover

	FY 2005 Rate	FY 2006 Rate
Peer Group A Median -- 4 Hospitals	1.07	1.03
Central Maine Medical Center	1.16	1.10
Eastern Maine Medical Center	1.47	1.52
MaineGeneral Medical Center	0.98	0.95
Maine Medical Center	0.86	0.71
Peer Group B Median -- 8 Hospitals	1.19	1.21
Aroostook Medical Center, The (TAMC)	1.49	1.45
Mercy Hospital	1.13	0.78
Mid Coast Hospital	0.87	0.88
Penobscot Bay Medical Center	1.16	1.19
Southern Maine Medical Center	1.22	1.23
St Joseph Hospital	1.37	1.42
St Mary's Regional Medical Center	1.38	1.27
York Hospital	1.11	1.19
Peer Group C Median -- 4 Hospitals	1.23	1.32
Cary Medical Center	1.75	1.78
Franklin Memorial Hospital	1.05	1.06
Henrietta D. Goodall Hospital	0.67	0.80
Maine Coast Memorial Hospital	1.40	1.58
Peer Group D Median -- 5 Hospitals	1.51	1.41
Inland Hospital	1.51	1.36
Miles Memorial Hospital	1.50	1.41
Northern Maine Medical Center	1.74	1.64
Parkview Adventist Medical Center	1.81	1.89
Stephens Memorial Hospital	1.17	1.13
Peer Group E Median -- 15 Critical Access Hospitals	1.22	1.14
Blue Hill Memorial Hospital	1.17	0.95
Bridgton Hospital	1.00	1.05
Calais Regional Hospital	1.25	0.80
Charles A. Dean Memorial Hospital	1.90	1.09
Down East Community Hospital	1.28	1.38
Houlton Regional Hospital	1.32	1.32
Mayo Regional Hospital	1.19	1.14
Millinocket Regional Hospital	1.38	1.54
Mount Desert Island Hospital	1.22	1.43
Penobscot Valley Hospital	1.82	1.25
Redington-Fairview General Hospital	0.89	0.89
Rumford Community Hospital	1.57	1.40
St Andrews Hospital	0.62	0.73
Sebasticook Valley Hospital	1.06	1.18
Waldo County General Hospital	0.84	0.82
Peer Group F Median -- 2 Private Psychiatric Hospitals	0.98	1.00
Acadia Hospital Corporation	1.16	1.14
Spring Harbor Hospital	0.80	0.85
Peer Group G Median -- 1 Rehabilitation Hospital	1.49	1.41
New England Rehabilitation Hospital	1.49	1.41
All Maine Hospitals Median	1.22	1.19
* Northeast Median	1.07	1.13
* U.S. Median	1.08	1.07

* Almanac of Hospital Financial and Operating Indicators 2008 (INGENIX)

† Data not available or not applicable

Maine Health Data Organization

Hospital Financial Report Part I

Fixed Asset Turnover

	FY 2005 Rate	FY 2006 Rate
Peer Group A Median -- 4 Hospitals	2.52	2.26
Central Maine Medical Center	1.96	2.06
Eastern Maine Medical Center	4.26	4.27
MaineGeneral Medical Center	2.74	2.46
Maine Medical Center	2.30	1.99
Peer Group B Median -- 8 Hospitals	2.78	2.80
Aroostook Medical Center, The (TAMC)	2.97	3.10
Mercy Hospital	2.74	2.76
Mid Coast Hospital	1.69	1.93
Penobscot Bay Medical Center	2.44	2.54
Southern Maine Medical Center	2.98	2.84
St Joseph Hospital	2.81	3.03
St Mary's Regional Medical Center	3.83	3.80
York Hospital	2.35	2.49
Peer Group C Median -- 4 Hospitals	2.33	2.47
Cary Medical Center	4.27	4.70
Franklin Memorial Hospital	2.31	2.21
Henrietta D. Goodall Hospital	1.94	2.06
Maine Coast Memorial Hospital	2.34	2.74
Peer Group D Median -- 5 Hospitals	3.56	3.35
Inland Hospital	4.10	3.38
Miles Memorial Hospital	2.24	2.62
Northern Maine Medical Center	3.56	3.35
Parkview Adventist Medical Center	3.61	4.01
Stephens Memorial Hospital	2.31	2.34
Peer Group E Median -- 15 Critical Access Hospitals	2.64	2.66
Blue Hill Memorial Hospital	2.40	2.66
Bridgton Hospital	1.64	1.77
Calais Regional Hospital	1.92	1.09
Charles A. Dean Memorial Hospital	3.36	1.52
Down East Community Hospital	2.50	2.78
Houlton Regional Hospital	2.64	2.96
Mayo Regional Hospital	2.66	2.53
Millinocket Regional Hospital	5.64	6.76
Mount Desert Island Hospital	3.20	3.38
Penobscot Valley Hospital	4.91	2.73
Redington-Fairview General Hospital	4.45	5.33
Rumford Community Hospital	3.81	2.93
St Andrews Hospital	0.90	1.07
Sebasticook Valley Hospital	2.04	2.45
Waldo County General Hospital	2.04	2.11
Peer Group F Median -- 2 Private Psychiatric Hospitals	2.28	2.51
Acadia Hospital Corporation	3.49	3.82
Spring Harbor Hospital	1.07	1.20
Peer Group G Median -- 1 Rehabilitation Hospital	1.94	2.21
New England Rehabilitation Hospital	1.94	2.21
All Maine Hospitals Median	2.64	2.66
* Northeast Median	†	†
* U.S. Median	†	†

* Almanac of Hospital Financial and Operating Indicators 2008 (INGENIX)

† Data not available or not applicable

Other

These are other select ratios/data elements of interest to financial data users. These ratios/data elements are included but cannot be classified into the other categories of financial ratios. One ratio and fourteen data elements from the financial data template are included:

- Average Age of Plant (Depreciation Only)
- Net Plant, Property, Equipment
- Cash & Investments (Current Assets)
- Current Assets Whose Use is Limited
- Trustee-held Investments
- Board-Designated & Undesignated Investments
- Fund Balance-Unrestricted
- Temporarily Restricted Net Assets
- Permanently Restricted Net Assets
- Total Gross Patient Service Revenue
- Net Patient Service Revenue
- Total Non-operating Revenues
- Bad Debt (Provision for Bad Debt)
- Free Care (Charity Care)
- Total Operating Expenses

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Hospital Financial Report Part I

Average Age of Plant (Depreciation Only)

	FY 2005 Years	FY 2006 Years
Peer Group A Median -- 4 Hospitals	8.5	8.5
Central Maine Medical Center	8.6	8.6
Eastern Maine Medical Center	8.5	8.3
MaineGeneral Medical Center	8.5	8.6
Maine Medical Center	8.5	8.0
Peer Group B Median -- 8 Hospitals	9.0	8.4
Aroostook Medical Center, The (TAMC)	10.8	10.5
Mercy Hospital	7.3	7.9
Mid Coast Hospital	4.8	5.6
Penobscot Bay Medical Center	11.0	11.8
Southern Maine Medical Center	11.0	11.8
St Joseph Hospital	8.5	8.9
St Mary's Regional Medical Center	9.3	7.3
York Hospital	8.6	7.7
Peer Group C Median -- 4 Hospitals	10.0	9.2
Cary Medical Center	10.7	12.3
Franklin Memorial Hospital	9.3	9.6
Henrietta D. Goodall Hospital	8.2	8.8
Maine Coast Memorial Hospital	13.3	8.4
Peer Group D Median -- 5 Hospitals	9.7	8.5
Inland Hospital	12.2	7.8
Miles Memorial Hospital	13.4	12.5
Northern Maine Medical Center	7.9	8.5
Parkview Adventist Medical Center	7.0	7.4
Stephens Memorial Hospital	9.7	11.3
Peer Group E Median -- 15 Critical Access Hospitals	11.5	10.6
Blue Hill Memorial Hospital	9.7	9.6
Bridgton Hospital	11.5	12.1
Calais Regional Hospital	14.7	9.7
Charles A. Dean Memorial Hospital	11.9	0.0
Down East Community Hospital	10.2	10.6
Houlton Regional Hospital	15.2	16.0
Mayo Regional Hospital	12.8	12.1
Millinocket Regional Hospital	18.6	20.7
Mount Desert Island Hospital	9.3	10.3
Penobscot Valley Hospital	17.1	16.8
Redington-Fairview General Hospital	11.1	11.4
Rumford Community Hospital	15.9	14.7
St Andrews Hospital	8.5	9.8
Sebasticook Valley Hospital	9.6	10.0
Waldo County General Hospital	8.9	9.3
Peer Group F Median -- 2 Private Psychiatric Hospitals	6.8	7.3
Acadia Hospital Corporation	11.6	11.8
Spring Harbor Hospital	1.9	2.8
Peer Group G Median -- 1 Rehabilitation Hospital	3.0	4.0
New England Rehabilitation Hospital	3.0	4.0
All Maine Hospitals Median	9.7	9.6
* Northeast Median	10.8	11.0
* U.S. Median	9.9	9.7

* Almanac of Hospital Financial and Operating Indicators 2008 (INGENIX)

† Data not available or not applicable

Maine Health Data Organization

Hospital Financial Report Part I

Net Plant Property and Equipment (PP&E)

	FY 2005	FY 2006
Peer Group A Median -- 4 Hospitals	\$ 100,789,924	\$ 107,924,244
Central Maine Medical Center	\$ 99,332,444	\$ 101,130,539
Eastern Maine Medical Center	\$ 102,247,404	\$ 111,473,518
MaineGeneral Medical Center	\$ 85,550,119	\$ 104,374,969
Maine Medical Center	\$ 245,283,000	\$ 280,400,000
Peer Group B Median -- 8 Hospitals	\$ 31,928,544	\$ 33,501,555
Aroostook Medical Center, The (TAMC)	\$ 29,143,620	\$ 29,009,643
Mercy Hospital	\$ 48,224,161	\$ 53,053,545
Mid Coast Hospital	\$ 43,975,311	\$ 42,202,856
Penobscot Bay Medical Center	\$ 32,718,767	\$ 33,566,320
Southern Maine Medical Center	\$ 30,320,203	\$ 33,436,790
St Joseph Hospital	\$ 26,812,682	\$ 27,780,246
St Mary's Regional Medical Center	\$ 31,138,320	\$ 29,275,599
York Hospital	\$ 37,190,004	\$ 38,470,737
Peer Group C Median -- 4 Hospitals	\$ 23,984,415	\$ 24,699,502
Cary Medical Center	\$ 9,208,596	\$ 8,546,729
Franklin Memorial Hospital	\$ 24,143,768	\$ 26,292,359
Henrietta D. Goodall Hospital	\$ 24,514,061	\$ 28,925,346
Maine Coast Memorial Hospital	\$ 23,825,061	\$ 23,106,644
Peer Group D Median -- 5 Hospitals	\$ 11,505,985	\$ 13,298,551
Inland Hospital	\$ 9,535,549	\$ 10,804,656
Miles Memorial Hospital	\$ 17,832,353	\$ 17,227,436
Northern Maine Medical Center	\$ 11,505,985	\$ 13,298,551
Parkview Adventist Medical Center	\$ 9,823,885	\$ 9,656,795
Stephens Memorial Hospital	\$ 14,979,344	\$ 15,787,522
Peer Group E Median -- 15 Critical Access Hospitals	\$ 9,438,929	\$ 9,240,113
Blue Hill Memorial Hospital	\$ 9,438,929	\$ 9,240,113
Bridgton Hospital	\$ 14,970,579	\$ 15,147,344
Calais Regional Hospital	\$ 10,896,766	\$ 22,925,579
Charles A. Dean Memorial Hospital	\$ 2,151,861	\$ 5,860,116
Down East Community Hospital	\$ 10,155,106	\$ 10,850,943
Houlton Regional Hospital	\$ 11,279,517	\$ 11,269,624
Mayo Regional Hospital	\$ 12,416,532	\$ 13,247,108
Millinocket Regional Hospital	\$ 3,566,025	\$ 3,308,878
Mount Desert Island Hospital	\$ 8,972,020	\$ 9,102,936
Penobscot Valley Hospital	\$ 3,324,461	\$ 6,996,552
Redington-Fairview General Hospital	\$ 8,984,649	\$ 8,779,324
Rumford Community Hospital	\$ 5,781,638	\$ 8,002,707
St Andrews Hospital	\$ 17,201,289	\$ 16,512,656
Sebasticook Valley Hospital	\$ 8,612,564	\$ 8,402,555
Waldo County General Hospital	\$ 18,126,582	\$ 19,820,736
Peer Group F Median -- 2 Private Psychiatric Hospitals	\$ 18,678,710	\$ 17,981,186
Acadia Hospital Corporation	\$ 10,894,533	\$ 10,622,761
Spring Harbor Hospital	\$ 26,462,887	\$ 25,339,611
Peer Group G Median -- 1 Rehabilitation Hospital	\$ 13,732,152	\$ 12,522,809
New England Rehabilitation Hospital	\$ 13,732,152	\$ 12,522,809
All Maine Hospitals Median	\$ 14,979,344	\$ 16,512,656
* Northeast Median	†	†
* U.S. Median	†	†

* Almanac of Hospital Financial and Operating Indicators 2008 (INGENIX)

† Data not available or not applicable

Maine Health Data Organization

Hospital Financial Report Part I

Cash & Investments (Current Assets)

	FY 2005	FY 2006
Peer Group A Median -- 4 Hospitals	\$ 10,858,117	\$ 11,855,689
Central Maine Medical Center	\$ 9,929,794	\$ 14,576,550
Eastern Maine Medical Center	\$ 11,786,439	\$ 4,664,811
MaineGeneral Medical Center	\$ 7,261,808	\$ 9,134,827
Maine Medical Center	\$ 226,931,000	\$ 260,223,000
Peer Group B Median -- 8 Hospitals	\$ 6,024,683	\$ 6,241,360
Aroostook Medical Center, The (TAMC)	\$ 4,156,365	\$ 925,337
Mercy Hospital	\$ 1,796,017	\$ 6,639,975
Mid Coast Hospital	\$ 8,282,477	\$ 7,591,499
Penobscot Bay Medical Center	\$ 19,361,314	\$ 20,443,299
Southern Maine Medical Center	\$ 5,468,974	\$ 5,334,468
St Joseph Hospital	\$ 13,865,264	\$ 14,577,028
St Mary's Regional Medical Center	\$ 6,580,392	\$ 5,842,744
York Hospital	\$ 781,699	\$ 486,162
Peer Group C Median -- 4 Hospitals	\$ 5,135,217	\$ 3,983,741
Cary Medical Center	\$ 477,049	\$ 162,665
Franklin Memorial Hospital	\$ 12,543,054	\$ 9,036,376
Henrietta D. Goodall Hospital	\$ 3,178,510	\$ 750,858
Maine Coast Memorial Hospital	\$ 7,091,923	\$ 7,216,624
Peer Group D Median -- 5 Hospitals	\$ 1,534,232	\$ 2,394,493
Inland Hospital	\$ 1,534,232	\$ 1,536,333
Miles Memorial Hospital	\$ 253,150	\$ 2,394,493
Northern Maine Medical Center	\$ 3,338,883	\$ 3,732,616
Parkview Adventist Medical Center	\$ 75,471	\$ 116,473
Stephens Memorial Hospital	\$ 2,854,744	\$ 5,255,934
Peer Group E Median -- 15 Critical Access Hospitals	\$ 660,277	\$ 465,905
Blue Hill Memorial Hospital	\$ 251,843	\$ 193,543
Bridgton Hospital		†
Calais Regional Hospital	\$ 96,103	\$ 38,209
Charles A. Dean Memorial Hospital	\$ 508,539	\$ 523,918
Down East Community Hospital	\$ 2,547,410	\$ 2,153,405
Houlton Regional Hospital	\$ 368,378	\$ 210,380
Mayo Regional Hospital	\$ 3,773,559	\$ 3,722,984
Millinocket Regional Hospital	\$ 142,932	\$ 125,635
Mount Desert Island Hospital	\$ 23,558	\$ 47,817
Penobscot Valley Hospital	\$ 352,138	\$ 76,868
Redington-Fairview General Hospital	\$ 15,763,630	\$ 17,956,980
Rumford Community Hospital	\$ 812,014	\$ 407,891
St Andrews Hospital	\$ 1,092,113	\$ 918,898
Sebasticook Valley Hospital	\$ 2,255,535	\$ 1,116,608
Waldo County General Hospital	\$ 1,959,132	\$ 1,817,180
Peer Group F Median -- 2 Private Psychiatric Hospitals	\$ 3,892,549	\$ 1,604,710
Acadia Hospital Corporation	\$ 4,050,720	\$ 1,368,641
Spring Harbor Hospital	\$ 3,734,377	\$ 1,840,779
Peer Group G Median -- 1 Rehabilitation Hospital	\$ (441,526)	\$ 1,834,891
New England Rehabilitation Hospital	\$ (441,526)	\$ 1,834,891
All Maine Hospitals Median	\$ 2,701,077	\$ 1,837,835
* Northeast Median	†	†
* U.S. Median	†	†

* Almanac of Hospital Financial and Operating Indicators 2008 (INGENIX)

† Data not available or not applicable

Maine Health Data Organization

Hospital Financial Report Part I

Current Assets Whose Use is Limited

	FY 2005	FY 2006
Peer Group A Median -- 4 Hospitals	\$ 3,141,733	\$ 3,451,815
Central Maine Medical Center	\$ 3,141,733	\$ 3,451,815
Eastern Maine Medical Center	\$ 750,300	\$ 793,347
MaineGeneral Medical Center	†	†
Maine Medical Center	\$ 21,830,000	\$ 39,368,000
Peer Group B Median -- 8 Hospitals	\$ 846,119	\$ 988,575
Aroostook Medical Center, The (TAMC)	\$ 464,607	\$ 476,172
Mercy Hospital	\$ 789,116	\$ 2,390,397
Mid Coast Hospital	\$ 544,361	\$ 550,372
Penobscot Bay Medical Center	\$ 1,037,536	\$ 1,050,342
Southern Maine Medical Center	\$ 903,122	\$ 926,807
St Joseph Hospital	†	†
St Mary's Regional Medical Center	†	†
York Hospital	\$ 1,980,060	\$ 1,463,703
Peer Group C Median -- 4 Hospitals	\$ 1,266,539	\$ 1,243,400
Cary Medical Center	\$ 2,506,768	\$ 3,655,884
Franklin Memorial Hospital	\$ 1,072,950	\$ 1,234,305
Henrietta D. Goodall Hospital	\$ 1,460,128	\$ 1,252,494
Maine Coast Memorial Hospital	\$ 341,187	\$ 413,745
Peer Group D Median -- 5 Hospitals	\$ 150,768	\$ 413,856
Inland Hospital	\$ 152,733	\$ 902,627
Miles Memorial Hospital	\$ 148,802	\$ 152,212
Northern Maine Medical Center	†	†
Parkview Adventist Medical Center	\$ 134,738	\$ 129,603
Stephens Memorial Hospital	\$ 547,152	\$ 675,500
Peer Group E Median -- 15 Critical Access Hospitals	\$ 165,923	\$ 191,343
Blue Hill Memorial Hospital	\$ 85,687	\$ 88,722
Bridgton Hospital	\$ 389,181	\$ 394,397
Calais Regional Hospital	†	†
Charles A. Dean Memorial Hospital	†	†
Down East Community Hospital	\$ 377,313	\$ 376,603
Houlton Regional Hospital	\$ 233,074	\$ 282,587
Mayo Regional Hospital	†	†
Millinocket Regional Hospital	†	†
Mount Desert Island Hospital	\$ 77,265	\$ 204,152
Penobscot Valley Hospital	\$ 66,791	\$ 68,692
Redington-Fairview General Hospital	†	†
Rumford Community Hospital	\$ 48,206	\$ 48,297
St Andrews Hospital	\$ 174,692	\$ 178,534
Sebasticook Valley Hospital	\$ 157,154	\$ 160,813
Waldo County General Hospital	\$ 935,552	\$ 1,373,736
Peer Group F Median -- 2 Private Psychiatric Hospitals	\$ 555,060	\$ 455,915
Acadia Hospital Corporation	†	\$ 448,412
Spring Harbor Hospital	\$ 555,060	\$ 463,417
Peer Group G Median -- 1 Rehabilitation Hospital	†	†
New England Rehabilitation Hospital	†	†
All Maine Hospitals Median	\$ 504,484	\$ 476,172
* Northeast Median	†	†
* U.S. Median	†	†

* Almanac of Hospital Financial and Operating Indicators 2008 (INGENIX)

† Data not available or not applicable

Maine Health Data Organization

Hospital Financial Report Part I

Trustee Held Investments

	FY 2005	FY 2006
Peer Group A Median -- 4 Hospitals	\$ 5,319,768	\$ 19,611,715
Central Maine Medical Center	\$ 5,214,535	\$ 14,921,008
Eastern Maine Medical Center	\$ 2,962,940	\$ 2,185,339
MaineGeneral Medical Center	\$ 8,914,816	\$ 24,302,421
Maine Medical Center	\$ 5,425,000	\$ 62,575,000
Peer Group B Median -- 8 Hospitals	\$ 1,012,855	\$ 1,051,658
Aroostook Medical Center, The (TAMC)		†
Mercy Hospital		†
Mid Coast Hospital	\$ 2,917,694	\$ 3,220,682
Penobscot Bay Medical Center		†
Southern Maine Medical Center	\$ 272,150	\$ 274,103
St Joseph Hospital	\$ 1,007,482	\$ 1,012,412
St Mary's Regional Medical Center	\$ 1,018,227	\$ 1,090,903
York Hospital		†
Peer Group C Median -- 4 Hospitals	†	†
Cary Medical Center		†
Franklin Memorial Hospital		†
Henrietta D. Goodall Hospital		†
Maine Coast Memorial Hospital		†
Peer Group D Median -- 5 Hospitals	\$ 326,988	\$ 150,058
Inland Hospital	\$ 400,259	\$ 133,160
Miles Memorial Hospital		†
Northern Maine Medical Center	\$ 108,348	\$ 150,058
Parkview Adventist Medical Center		†
Stephens Memorial Hospital	\$ 326,988	\$ 338,086
Peer Group E Median -- 15 Critical Access Hospitals	\$ 175,193	\$ 249,950
Blue Hill Memorial Hospital		†
Bridgton Hospital	\$ 45,543	\$ 695,656
Calais Regional Hospital	\$ 196,386	\$ 286,533
Charles A. Dean Memorial Hospital		†
Down East Community Hospital		†
Houlton Regional Hospital		†
Mayo Regional Hospital	\$ 214,906	\$ 213,367
Millinocket Regional Hospital	\$ 154,000	\$ 154,000
Mount Desert Island Hospital		†
Penobscot Valley Hospital		†
Redington-Fairview General Hospital		†
Rumford Community Hospital		†
St Andrews Hospital		†
Sebasticook Valley Hospital		†
Waldo County General Hospital		†
Peer Group F Median -- 2 Private Psychiatric Hospitals	†	\$ 13,900
Acadia Hospital Corporation		† \$ 13,900
Spring Harbor Hospital		†
Peer Group G Median -- 1 Rehabilitation Hospital	†	†
New England Rehabilitation Hospital		†
All Maine Hospitals Median	\$ 400,259	\$ 516,871
* Northeast Median		†
* U.S. Median		†

* Almanac of Hospital Financial and Operating Indicators 2008 (INGENIX)

† Data not available or not applicable

Maine Health Data Organization

Hospital Financial Report Part I

Board Designated and Undesignated Investments

	FY 2005	FY 2006
Peer Group A Median -- 4 Hospitals	\$ 81,896,000	\$ 91,719,000
Central Maine Medical Center	†	†
Eastern Maine Medical Center	\$ 58,091,941	\$ 60,457,809
MaineGeneral Medical Center	\$ 88,167,932	\$ 104,365,916
Maine Medical Center	\$ 81,896,000	\$ 91,719,000
Peer Group B Median -- 8 Hospitals	\$ 19,454,470	\$ 22,313,281
Aroostook Medical Center, The (TAMC)	\$ 2,877,847	\$ 2,737,913
Mercy Hospital	\$ 24,266,155	\$ 82,263,581
Mid Coast Hospital	\$ 19,454,470	\$ 28,841,803
Penobscot Bay Medical Center	†	†
Southern Maine Medical Center	\$ 19,093,231	\$ 18,999,373
St Joseph Hospital	\$ 1,496,651	\$ 1,700,158
St Mary's Regional Medical Center	\$ 20,550,259	\$ 22,313,281
York Hospital	\$ 22,104,928	\$ 22,590,759
Peer Group C Median -- 4 Hospitals	\$ 4,442,192	\$ 4,599,778
Cary Medical Center	\$ 4,965,725	\$ 5,343,290
Franklin Memorial Hospital	\$ 3,918,659	\$ 3,856,266
Henrietta D. Goodall Hospital	\$ 32,114,422	\$ 26,945,180
Maine Coast Memorial Hospital	\$ 2,555,101	\$ 2,423,620
Peer Group D Median -- 5 Hospitals	\$ 3,054,724	\$ 3,176,221
Inland Hospital	\$ 3,362,106	\$ 3,781,505
Miles Memorial Hospital	\$ 1,242,885	\$ 1,293,667
Northern Maine Medical Center	†	†
Parkview Adventist Medical Center	†	†
Stephens Memorial Hospital	\$ 3,054,724	\$ 3,176,221
Peer Group E Median -- 15 Critical Access Hospitals	\$ 3,130,136	\$ 3,075,463
Blue Hill Memorial Hospital	\$ 5,677,829	\$ 12,649,099
Bridgton Hospital	\$ 2,118,832	\$ 2,617,984
Calais Regional Hospital	\$ 761,427	\$ 69,881
Charles A. Dean Memorial Hospital	\$ 49,406	\$ 71,431
Down East Community Hospital	\$ 1,193,366	\$ 1,162,883
Houlton Regional Hospital	\$ 3,130,136	\$ 3,075,463
Mayo Regional Hospital	\$ 4,704,057	\$ 5,111,770
Millinocket Regional Hospital	\$ 7,181,220	\$ 7,006,116
Mount Desert Island Hospital	\$ 5,051,994	\$ 5,569,054
Penobscot Valley Hospital	\$ 1,070,636	\$ 1,017,945
Redington-Fairview General Hospital	\$ 11,560,521	\$ 12,178,148
Rumford Community Hospital	\$ 1,456,366	\$ 1,664,407
St Andrews Hospital	\$ 3,448,116	\$ 3,670,232
Sebasticook Valley Hospital	\$ 1,654,580	\$ 1,822,583
Waldo County General Hospital	\$ 16,408,376	\$ 16,613,411
Peer Group F Median -- 2 Private Psychiatric Hospitals	\$ 7,589,579	\$ 6,840,451
Acadia Hospital Corporation	\$ 7,589,579	\$ 6,840,451
Spring Harbor Hospital	†	†
Peer Group G Median -- 1 Rehabilitation Hospital	†	†
New England Rehabilitation Hospital	†	†
All Maine Hospitals Median	\$ 4,704,057	\$ 5,111,770
* Northeast Median	†	†
* U.S. Median	†	†

* Almanac of Hospital Financial and Operating Indicators 2008 (INGENIX)

† Data not available or not applicable

Maine Health Data Organization

Hospital Financial Report Part I

Fund Balance-Unrestricted

	FY 2005	FY 2006
Peer Group A Median -- 4 Hospitals	\$ 169,072,919	\$ 188,026,870
Central Maine Medical Center	\$ 71,034,544	\$ 75,545,819
Eastern Maine Medical Center	\$ 180,495,588	\$ 197,353,844
MaineGeneral Medical Center	\$ 157,650,249	\$ 178,699,896
Maine Medical Center	\$ 485,686,000	\$ 502,687,000
Peer Group B Median -- 8 Hospitals	\$ 47,268,233	\$ 53,829,440
Aroostook Medical Center, The (TAMC)	\$ 28,491,230	\$ 29,964,335
Mercy Hospital	\$ 80,629,370	\$ 88,092,015
Mid Coast Hospital	\$ 48,196,988	\$ 57,031,111
Penobscot Bay Medical Center	\$ 42,973,061	\$ 46,074,208
Southern Maine Medical Center	\$ 55,307,748	\$ 58,640,656
St Joseph Hospital	\$ 26,679,550	\$ 31,316,170
St Mary's Regional Medical Center	\$ 56,110,837	\$ 58,843,867
York Hospital	\$ 46,339,477	\$ 50,627,768
Peer Group C Median -- 4 Hospitals	\$ 28,821,493	\$ 30,679,168
Cary Medical Center	\$ 13,301,767	\$ 13,530,216
Franklin Memorial Hospital	\$ 36,505,458	\$ 38,504,882
Henrietta D. Goodall Hospital	\$ 45,250,034	\$ 46,693,315
Maine Coast Memorial Hospital	\$ 21,137,528	\$ 22,853,454
Peer Group D Median -- 5 Hospitals	\$ 13,487,440	\$ 16,199,971
Inland Hospital	\$ 13,233,172	\$ 13,115,823
Miles Memorial Hospital	\$ 13,792,520	\$ 16,389,615
Northern Maine Medical Center	\$ 13,487,440	\$ 16,199,971
Parkview Adventist Medical Center	\$ 7,574,828	\$ 8,394,015
Stephens Memorial Hospital	\$ 19,613,046	\$ 23,443,769
Peer Group E Median -- 15 Critical Access Hospitals	\$ 9,632,054	\$ 11,823,508
Blue Hill Memorial Hospital	\$ 12,979,737	\$ 19,978,397
Bridgton Hospital	\$ 11,002,829	\$ 12,398,805
Calais Regional Hospital	\$ 7,140,998	\$ 9,169,087
Charles A. Dean Memorial Hospital	\$ (209,597)	\$ 252,377
Down East Community Hospital	\$ 9,632,054	\$ 11,878,362
Houlton Regional Hospital	\$ 5,271,886	\$ 5,190,881
Mayo Regional Hospital	\$ 18,025,793	\$ 19,547,954
Millinocket Regional Hospital	\$ 9,528,219	\$ 10,064,445
Mount Desert Island Hospital	\$ 15,305,625	\$ 11,845,210
Penobscot Valley Hospital	\$ 2,631,876	\$ 3,197,457
Redington-Fairview General Hospital	\$ 37,957,344	\$ 46,232,110
Rumford Community Hospital	\$ 8,815,480	\$ 10,076,426
St Andrews Hospital	\$ 11,691,733	\$ 11,823,508
Sebasticook Valley Hospital	\$ 7,925,757	\$ 9,045,433
Waldo County General Hospital	\$ 31,619,454	\$ 38,772,101
Peer Group F Median -- 2 Private Psychiatric Hospitals	\$ 3,544,084	\$ 4,292,984
Acadia Hospital Corporation	\$ 916,138	\$ 1,643,226
Spring Harbor Hospital	\$ 6,172,029	\$ 6,942,741
Peer Group G Median -- 1 Rehabilitation Hospital	\$ 2,587,917	\$ 5,097,339
New England Rehabilitation Hospital	\$ 2,587,917	\$ 5,097,339
All Maine Hospitals Median	\$ 15,305,625	\$ 19,547,954
* Northeast Median	†	†
* U.S. Median	†	†

* Almanac of Hospital Financial and Operating Indicators 2008 (INGENIX)

† Data not available or not applicable

Maine Health Data Organization

Hospital Financial Report Part I

Temporarily Restricted Net Assets

	FY 2005	FY 2006
Peer Group A Median -- 4 Hospitals	\$ 7,085,085	\$ 14,220,945
Central Maine Medical Center	\$ 2,406,677	\$ 2,749,381
Eastern Maine Medical Center	\$ 11,763,493	\$ 18,124,637
MaineGeneral Medical Center	\$ 1,885,800	\$ 10,317,252
Maine Medical Center	\$ 82,157,000	\$ 81,539,000
Peer Group B Median -- 8 Hospitals	\$ 4,720,730	\$ 5,046,739
Aroostook Medical Center, The (TAMC)	\$ 1,369,669	\$ 1,237,972
Mercy Hospital	\$ 11,544,215	\$ 14,411,779
Mid Coast Hospital	\$ 6,236,694	\$ 6,926,070
Penobscot Bay Medical Center	\$ 1,585,715	\$ 1,938,215
Southern Maine Medical Center	\$ 5,961,149	\$ 7,782,316
St Joseph Hospital	†	†
St Mary's Regional Medical Center	\$ 744,572	\$ 589,630
York Hospital	\$ 4,720,730	\$ 5,046,739
Peer Group C Median -- 4 Hospitals	\$ 1,131,257	\$ 1,197,667
Cary Medical Center	\$ 611,814	\$ 10,532
Franklin Memorial Hospital	\$ 2,146,735	\$ 1,970,089
Henrietta D. Goodall Hospital	\$ 1,650,700	\$ 1,614,438
Maine Coast Memorial Hospital	\$ 270,468	\$ 780,895
Peer Group D Median -- 5 Hospitals	\$ 345,732	\$ 332,182
Inland Hospital	\$ 228,296	\$ 251,785
Miles Memorial Hospital	\$ 588,547	\$ 332,182
Northern Maine Medical Center	\$ 345,732	\$ 455,894
Parkview Adventist Medical Center	\$ 111,660	\$ 31,247
Stephens Memorial Hospital	\$ 1,814,033	\$ 459,360
Peer Group E Median -- 15 Critical Access Hospitals	\$ 618,683	\$ 410,198
Blue Hill Memorial Hospital	\$ 857,871	\$ 775,019
Bridgton Hospital	\$ 1,631,263	\$ 1,986,502
Calais Regional Hospital	\$ 1,251,031	\$ 299,952
Charles A. Dean Memorial Hospital	\$ 1,196,605	\$ 1,066,081
Down East Community Hospital	\$ 20,100	\$ 8,780
Houlton Regional Hospital	\$ 371,532	\$ 410,198
Mayo Regional Hospital	\$ 219,950	\$ 283,325
Millinocket Regional Hospital	\$ 78,662	\$ 80,739
Mount Desert Island Hospital	\$ 2,458,958	\$ 3,323,140
Penobscot Valley Hospital	\$ 321,672	\$ 340,071
Redington-Fairview General Hospital	\$ 618,683	\$ 624,223
Rumford Community Hospital	\$ 233,810	\$ 242,120
St Andrews Hospital	\$ 1,171,223	\$ 853,723
Sebasticook Valley Hospital	\$ 88,789	\$ 150,215
Waldo County General Hospital	\$ 1,606,836	\$ 2,810,330
Peer Group F Median -- 2 Private Psychiatric Hospitals	\$ 199,010	\$ 324,603
Acadia Hospital Corporation	\$ 145,033	\$ 242,702
Spring Harbor Hospital	\$ 252,987	\$ 406,504
Peer Group G Median -- 1 Rehabilitation Hospital	†	†
New England Rehabilitation Hospital	†	†
All Maine Hospitals Median	\$ 1,171,223	\$ 775,019
* Northeast Median	†	†
* U.S. Median	†	†

* Almanac of Hospital Financial and Operating Indicators 2008 (INGENIX)

† Data not available or not applicable

Maine Health Data Organization

Hospital Financial Report Part I

Permanently Restricted Net Assets

	FY 2005	FY 2006
Peer Group A Median -- 4 Hospitals	\$ 12,583,501	\$ 10,984,707
Central Maine Medical Center	\$ 12,215,780	\$ 1,111,388
Eastern Maine Medical Center	\$ 6,263,969	\$ 8,828,028
MaineGeneral Medical Center	\$ 12,951,222	\$ 13,141,386
Maine Medical Center	\$ 18,075,000	\$ 19,603,000
Peer Group B Median -- 8 Hospitals	\$ 1,745,210	\$ 2,021,427
Aroostook Medical Center, The (TAMC)	\$ 676,715	\$ 676,715
Mercy Hospital	\$ 490,285	\$ 1,019,493
Mid Coast Hospital	\$ 4,765,766	\$ 4,849,201
Penobscot Bay Medical Center	\$ 5,653,420	\$ 5,751,817
Southern Maine Medical Center	\$ 1,614,749	\$ 1,649,766
St Joseph Hospital	\$ 1,875,671	\$ 2,393,087
St Mary's Regional Medical Center	\$ 620,696	\$ 664,062
York Hospital	\$ 2,373,035	\$ 2,416,178
Peer Group C Median -- 4 Hospitals	\$ 1,211,724	\$ 1,213,032
Cary Medical Center	†	†
Franklin Memorial Hospital	\$ 1,211,724	\$ 1,213,032
Henrietta D. Goodall Hospital	\$ 9,828,926	\$ 10,614,574
Maine Coast Memorial Hospital	\$ 600,000	\$ 600,000
Peer Group D Median -- 5 Hospitals	\$ 432,094	\$ 452,438
Inland Hospital	\$ 432,094	\$ 452,438
Miles Memorial Hospital	\$ 4,210,376	\$ 4,400,945
Northern Maine Medical Center	†	†
Parkview Adventist Medical Center	†	†
Stephens Memorial Hospital	\$ 428,242	\$ 436,825
Peer Group E Median -- 15 Critical Access Hospitals	\$ 341,517	\$ 341,517
Blue Hill Memorial Hospital	\$ 262,141	\$ 252,141
Bridgton Hospital	\$ 942,500	\$ 960,573
Calais Regional Hospital	\$ 589,770	\$ 681,108
Charles A. Dean Memorial Hospital	\$ 340,698	\$ 340,698
Down East Community Hospital	\$ 342,335	\$ 342,335
Houlton Regional Hospital	\$ 51,664	\$ 51,664
Mayo Regional Hospital	\$ 278,128	\$ 291,848
Millinocket Regional Hospital	\$ 5,000	\$ 5,000
Mount Desert Island Hospital	\$ 1,931,718	\$ 2,085,531
Penobscot Valley Hospital	\$ 76,549	\$ 76,549
Redington-Fairview General Hospital	†	†
Rumford Community Hospital	\$ 262,955	\$ 262,905
St Andrews Hospital	\$ 625,396	\$ 696,759
Sebasticook Valley Hospital	\$ 379,268	\$ 389,115
Waldo County General Hospital	\$ 12,035,547	\$ 13,579,744
Peer Group F Median -- 2 Private Psychiatric Hospitals	\$ 35,205	\$ 39,119
Acadia Hospital Corporation	\$ 35,205	\$ 39,119
Spring Harbor Hospital	†	†
Peer Group G Median -- 1 Rehabilitation Hospital	†	†
New England Rehabilitation Hospital	†	†
All Maine Hospitals Median	\$ 625,396	\$ 696,759
* Northeast Median	†	†
* U.S. Median	†	†

* Almanac of Hospital Financial and Operating Indicators 2008 (INGENIX)

† Data not available or not applicable

Maine Health Data Organization

Hospital Financial Report Part I

Total Gross Patient Service Revenue

	FY 2005	FY 2006
Peer Group A Median -- 4 Hospitals	\$ 526,556,751	\$ 597,480,437
Central Maine Medical Center	\$ 353,675,486	\$ 391,254,167
Eastern Maine Medical Center	\$ 645,503,501	\$ 751,617,456
MaineGeneral Medical Center	\$ 407,610,000	\$ 443,343,417
Maine Medical Center	\$ 841,489,000	\$ 864,046,000
Peer Group B Median -- 8 Hospitals	\$ 156,506,051	\$ 174,958,957
Aroostook Medical Center, The (TAMC)	\$ 161,104,332	\$ 179,428,241
Mercy Hospital	\$ 225,088,552	\$ 247,274,959
Mid Coast Hospital	\$ 133,725,650	\$ 143,749,268
Penobscot Bay Medical Center	\$ 135,943,020	\$ 145,324,002
Southern Maine Medical Center	\$ 173,343,872	\$ 187,851,556
St Joseph Hospital	\$ 131,633,443	\$ 145,080,806
St Mary's Regional Medical Center	\$ 245,070,827	\$ 262,163,211
York Hospital	\$ 151,907,770	\$ 170,489,672
Peer Group C Median -- 4 Hospitals	\$ 91,294,731	\$ 106,384,043
Cary Medical Center	\$ 79,806,352	\$ 82,185,692
Franklin Memorial Hospital	\$ 99,093,227	\$ 108,325,378
Henrietta D. Goodall Hospital	\$ 83,496,235	\$ 104,442,707
Maine Coast Memorial Hospital	\$ 99,485,614	\$ 119,206,732
Peer Group D Median -- 5 Hospitals	\$ 66,951,619	\$ 72,745,529
Inland Hospital	\$ 62,533,084	\$ 65,937,363
Miles Memorial Hospital	\$ 76,218,834	\$ 86,884,742
Northern Maine Medical Center	\$ 62,179,374	\$ 66,040,780
Parkview Adventist Medical Center	\$ 74,212,532	\$ 81,278,218
Stephens Memorial Hospital	\$ 66,951,619	\$ 72,745,529
Peer Group E Median -- 15 Critical Access Hospitals	\$ 37,057,682	\$ 38,959,123
Blue Hill Memorial Hospital	\$ 32,247,089	\$ 36,923,796
Bridgton Hospital	\$ 45,763,654	\$ 48,759,293
Calais Regional Hospital	\$ 32,171,611	\$ 35,770,335
Charles A. Dean Memorial Hospital	\$ 10,016,874	\$ 11,418,044
Down East Community Hospital	\$ 45,604,648	\$ 49,263,482
Houlton Regional Hospital	\$ 49,467,781	\$ 51,849,493
Mayo Regional Hospital	\$ 48,556,195	\$ 50,964,908
Millinocket Regional Hospital	\$ 31,174,293	\$ 34,905,416
Mount Desert Island Hospital	\$ 39,273,340	\$ 41,868,465
Penobscot Valley Hospital	\$ 24,719,568	\$ 26,187,508
Redington-Fairview General Hospital	\$ 91,328,992	\$ 94,367,464
Rumford Community Hospital	\$ 37,057,682	\$ 38,959,123
St Andrews Hospital	\$ 18,886,899	\$ 20,943,665
Sebasticook Valley Hospital	\$ 34,256,614	\$ 37,963,436
Waldo County General Hospital	\$ 64,162,308	\$ 64,331,933
Peer Group F Median -- 2 Private Psychiatric Hospitals	\$ 46,904,129	\$ 50,187,651
Acadia Hospital Corporation	\$ 52,587,750	\$ 57,618,593
Spring Harbor Hospital	\$ 41,220,507	\$ 42,756,709
Peer Group G Median -- 1 Rehabilitation Hospital	\$ 43,890,260	\$ 41,150,273
New England Rehabilitation Hospital	\$ 43,890,260	\$ 41,150,273
All Maine Hospitals Median	\$ 66,951,619	\$ 72,745,529
* Northeast Median	†	†
* U.S. Median	†	†

* Almanac of Hospital Financial and Operating Indicators 2008 (INGENIX)

† Data not available or not applicable

Maine Health Data Organization

Hospital Financial Report Part I

Net Patient Service Revenue

	FY 2005	FY 2006
Peer Group A Median -- 4 Hospitals	\$ 324,825,327	\$ 353,655,229
Central Maine Medical Center	\$ 189,223,397	\$ 202,752,123
Eastern Maine Medical Center	\$ 423,195,515	\$ 460,115,934
MaineGeneral Medical Center	\$ 226,455,139	\$ 247,194,524
Maine Medical Center	\$ 555,203,000	\$ 549,069,000
Peer Group B Median -- 8 Hospitals	\$ 84,390,830	\$ 89,660,459
Aroostook Medical Center, The (TAMC)	\$ 84,666,735	\$ 87,619,010
Mercy Hospital	\$ 128,980,119	\$ 143,426,692
Mid Coast Hospital	\$ 72,166,212	\$ 79,414,507
Penobscot Bay Medical Center	\$ 74,703,154	\$ 78,924,753
Southern Maine Medical Center	\$ 86,875,728	\$ 91,701,908
St Joseph Hospital	\$ 73,149,907	\$ 82,032,454
St Mary's Regional Medical Center	\$ 118,029,504	\$ 109,694,854
York Hospital	\$ 84,114,925	\$ 93,091,746
Peer Group C Median -- 4 Hospitals	\$ 49,391,431	\$ 56,449,497
Cary Medical Center	\$ 35,850,705	\$ 37,000,698
Franklin Memorial Hospital	\$ 54,039,754	\$ 55,480,681
Henrietta D. Goodall Hospital	\$ 45,327,121	\$ 57,418,312
Maine Coast Memorial Hospital	\$ 53,455,740	\$ 60,438,219
Peer Group D Median -- 5 Hospitals	\$ 38,052,430	\$ 38,366,191
Inland Hospital	\$ 38,052,430	\$ 35,359,509
Miles Memorial Hospital	\$ 39,122,876	\$ 43,556,576
Northern Maine Medical Center	\$ 39,898,243	\$ 43,417,472
Parkview Adventist Medical Center	\$ 35,146,121	\$ 38,366,191
Stephens Memorial Hospital	\$ 34,164,012	\$ 36,473,277
Peer Group E Median -- 15 Critical Access Hospitals	\$ 21,698,486	\$ 24,418,591
Blue Hill Memorial Hospital	\$ 21,698,486	\$ 23,383,396
Bridgton Hospital	\$ 24,132,541	\$ 26,331,561
Calais Regional Hospital	\$ 20,497,941	\$ 24,418,591
Charles A. Dean Memorial Hospital	\$ 7,037,746	\$ 8,746,062
Down East Community Hospital	\$ 24,656,289	\$ 29,726,805
Houlton Regional Hospital	\$ 28,608,258	\$ 32,589,591
Mayo Regional Hospital	\$ 31,717,892	\$ 32,450,538
Millinocket Regional Hospital	\$ 19,447,406	\$ 21,707,545
Mount Desert Island Hospital	\$ 27,852,264	\$ 30,134,374
Penobscot Valley Hospital	\$ 15,744,148	\$ 18,430,008
Redington-Fairview General Hospital	\$ 39,534,300	\$ 46,309,385
Rumford Community Hospital	\$ 21,599,308	\$ 23,099,013
St Andrews Hospital	\$ 12,884,432	\$ 14,161,427
Sebasticook Valley Hospital	\$ 16,829,433	\$ 19,732,352
Waldo County General Hospital	\$ 35,682,868	\$ 40,591,201
Peer Group F Median -- 2 Private Psychiatric Hospitals	\$ 31,955,920	\$ 34,107,018
Acadia Hospital Corporation	\$ 35,927,224	\$ 38,659,971
Spring Harbor Hospital	\$ 27,984,615	\$ 29,554,064
Peer Group G Median -- 1 Rehabilitation Hospital	\$ 26,297,072	\$ 27,225,247
New England Rehabilitation Hospital	\$ 26,297,072	\$ 27,225,247
All Maine Hospitals Median	\$ 35,927,224	\$ 38,659,971
* Northeast Median	†	†
* U.S. Median	†	†

* Almanac of Hospital Financial and Operating Indicators 2008 (INGENIX)

† Data not available or not applicable

Maine Health Data Organization

Hospital Financial Report Part I

Total Non-Operating Revenues

	FY 2005	FY 2006
Peer Group A Median -- 4 Hospitals	\$ 2,784,076	\$ 7,103,232
Central Maine Medical Center	\$ 384,713	\$ 139,989
Eastern Maine Medical Center	\$ 2,202,409	\$ 3,162,820
MaineGeneral Medical Center	\$ 3,365,742	\$ 11,043,643
Maine Medical Center	\$ 20,745,000	\$ 19,133,000
Peer Group B Median -- 8 Hospitals	\$ 1,305,223	\$ 1,967,914
Aroostook Medical Center, The (TAMC)	\$ 663,223	\$ 773,744
Mercy Hospital	\$ 1,998,156	\$ 2,610,406
Mid Coast Hospital	\$ 1,192,090	\$ 2,525,516
Penobscot Bay Medical Center	\$ 1,159,883	\$ 2,391,097
Southern Maine Medical Center	\$ 820,044	\$ 742,956
St Joseph Hospital	\$ 1,446,266	\$ 278,966
St Mary's Regional Medical Center	\$ 1,615,793	\$ 2,643,741
York Hospital	\$ 1,418,355	\$ 1,544,730
Peer Group C Median -- 4 Hospitals	\$ 720,674	\$ 818,394
Cary Medical Center	\$ 186,756	\$ 381,158
Franklin Memorial Hospital	\$ 942,041	\$ 1,056,390
Henrietta D. Goodall Hospital	\$ 1,484,242	\$ 1,831,349
Maine Coast Memorial Hospital	\$ 499,307	\$ 580,398
Peer Group D Median -- 5 Hospitals	\$ 151,798	\$ 137,379
Inland Hospital	\$ 151,798	\$ 37,858
Miles Memorial Hospital	\$ 199,205	\$ 137,379
Northern Maine Medical Center	\$ 87,151	\$ 661,609
Parkview Adventist Medical Center	\$ 226,064	\$ 275,543
Stephens Memorial Hospital	\$ (107,210)	\$ (132,651)
Peer Group E Median -- 15 Critical Access Hospitals	\$ 172,013	\$ 407,359
Blue Hill Memorial Hospital	\$ 314,198	\$ 769,214
Bridgton Hospital	\$ 172,013	\$ 407,359
Calais Regional Hospital	\$ 51,437	\$ 23,028
Charles A. Dean Memorial Hospital	\$ 34,095	\$ 61,026
Down East Community Hospital	\$ 2,433	\$ 289,206
Houlton Regional Hospital	\$ 139,829	\$ (1,093,318)
Mayo Regional Hospital	\$ 327,152	\$ 469,922
Millinocket Regional Hospital	\$ 254,048	\$ 568,669
Mount Desert Island Hospital	\$ 422,364	\$ 1,130,713
Penobscot Valley Hospital	\$ 76,699	\$ 55,800
Redington-Fairview General Hospital	\$ 1,498,139	\$ 1,850,576
Rumford Community Hospital	\$ 112,864	\$ 271,340
St Andrews Hospital	\$ 57,975	\$ 122,969
Sebasticook Valley Hospital	\$ 538,924	\$ 614,641
Waldo County General Hospital	\$ 1,437,574	\$ 1,418,632
Peer Group F Median -- 2 Private Psychiatric Hospitals	\$ 163,107	\$ 259,421
Acadia Hospital Corporation	\$ 245,724	\$ 419,434
Spring Harbor Hospital	\$ 80,489	\$ 99,407
Peer Group G Median -- 1 Rehabilitation Hospital	\$ 167,546	\$ 258,071
New England Rehabilitation Hospital	\$ 167,546	\$ 258,071
All Maine Hospitals Median	\$ 327,152	\$ 568,669
* Northeast Median	†	†
* U.S. Median	†	†

* Almanac of Hospital Financial and Operating Indicators 2008 (INGENIX)

† Data not available or not applicable

Maine Health Data Organization

Hospital Financial Report Part I

Bad Debt (Provision for Bad Debt)

	FY 2005	FY 2006
Peer Group A Median -- 4 Hospitals	\$ 13,590,475	\$ 13,679,413
Central Maine Medical Center	\$ 6,741,564	\$ 8,100,422
Eastern Maine Medical Center	\$ 15,054,514	\$ 12,269,658
MaineGeneral Medical Center	\$ 12,126,435	\$ 15,089,167
Maine Medical Center	\$ 27,218,000	\$ 21,255,000
Peer Group B Median -- 8 Hospitals	\$ 3,390,530	\$ 3,473,800
Aroostook Medical Center, The (TAMC)	\$ 3,448,893	\$ 3,127,807
Mercy Hospital	\$ 4,777,600	\$ 6,784,286
Mid Coast Hospital	\$ 1,952,709	\$ 2,681,897
Penobscot Bay Medical Center	\$ 2,939,251	\$ 3,726,461
Southern Maine Medical Center	\$ 3,332,167	\$ 4,081,120
St Joseph Hospital	\$ 4,034,685	\$ 3,221,138
St Mary's Regional Medical Center	\$ 4,666,258	\$ 4,333,357
York Hospital	\$ 3,036,991	\$ 2,749,735
Peer Group C Median -- 4 Hospitals	\$ 2,779,483	\$ 2,916,069
Cary Medical Center	\$ 1,505,274	\$ 760,652
Franklin Memorial Hospital	\$ 3,058,880	\$ 2,899,056
Henrietta D. Goodall Hospital	\$ 3,422,942	\$ 3,600,985
Maine Coast Memorial Hospital	\$ 2,500,086	\$ 2,933,082
Peer Group D Median -- 5 Hospitals	\$ 1,625,576	\$ 2,134,588
Inland Hospital	\$ 1,634,013	\$ 2,022,642
Miles Memorial Hospital	\$ 2,314,277	\$ 3,441,420
Northern Maine Medical Center	\$ 382,987	\$ 582,506
Parkview Adventist Medical Center	\$ 1,438,465	\$ 2,404,086
Stephens Memorial Hospital	\$ 1,625,576	\$ 2,134,588
Peer Group E Median -- 15 Critical Access Hospitals	\$ 919,442	\$ 831,759
Blue Hill Memorial Hospital	\$ 1,094,109	\$ 1,544,731
Bridgton Hospital	\$ 1,713,112	\$ 1,875,125
Calais Regional Hospital	\$ 619,437	\$ 774,657
Charles A. Dean Memorial Hospital	\$ 391,888	\$ 233,551
Down East Community Hospital	\$ 1,129,418	\$ 773,069
Houlton Regional Hospital	\$ 909,978	\$ 209,366
Mayo Regional Hospital	\$ 1,041,932	\$ 1,123,249
Millinocket Regional Hospital	\$ 346,556	\$ 373,537
Mount Desert Island Hospital	\$ 1,063,875	\$ 1,537,202
Penobscot Valley Hospital	\$ 728,015	\$ 658,100
Redington-Fairview General Hospital	\$ 3,319,492	\$ 3,183,776
Rumford Community Hospital	\$ 919,442	\$ 1,248,029
St Andrews Hospital	\$ 194,619	\$ 586,984
Sebasticook Valley Hospital	\$ 833,121	\$ 831,759
Waldo County General Hospital	\$ 1,450,798	\$ 1,463,015
Peer Group F Median -- 2 Private Psychiatric Hospitals	\$ 1,047,486	\$ 1,439,762
Acadia Hospital Corporation	\$ 1,539,236	\$ 2,357,178
Spring Harbor Hospital	\$ 555,735	\$ 522,345
Peer Group G Median -- 1 Rehabilitation Hospital	\$ 1,372,695	\$ 415,530
New England Rehabilitation Hospital	\$ 1,372,695	\$ 415,530
All Maine Hospitals Median	\$ 1,625,576	\$ 2,134,588
* Northeast Median	†	†
* U.S. Median	†	†

* Almanac of Hospital Financial and Operating Indicators 2008 (INGENIX)

† Data not available or not applicable

Maine Health Data Organization

Hospital Financial Report Part I

Free Care (Charity Care)

	FY 2005	FY 2006
Peer Group A Median -- 4 Hospitals	\$ 7,618,418	\$ 10,832,535
Central Maine Medical Center	\$ 3,911,129	\$ 7,078,574
Eastern Maine Medical Center	\$ 10,325,692	\$ 14,586,496
MaineGeneral Medical Center	\$ 4,911,143	\$ 5,928,924
Maine Medical Center	\$ 10,986,000	\$ 16,703,000
Peer Group B Median -- 8 Hospitals	\$ 1,782,525	\$ 2,540,260
Aroostook Medical Center, The (TAMC)	\$ 1,051,681	\$ 2,205,938
Mercy Hospital	\$ 3,850,030	\$ 5,371,124
Mid Coast Hospital	\$ 1,110,032	\$ 2,097,890
Penobscot Bay Medical Center	\$ 287,048	\$ 970,168
Southern Maine Medical Center	\$ 2,673,799	\$ 4,092,231
St Joseph Hospital	\$ 534,232	\$ 1,309,931
St Mary's Regional Medical Center	\$ 3,284,139	\$ 2,874,582
York Hospital	\$ 2,455,017	\$ 3,124,806
Peer Group C Median -- 4 Hospitals	\$ 975,927	\$ 1,209,025
Cary Medical Center	\$ 855,290	\$ 1,034,739
Franklin Memorial Hospital	\$ 1,096,563	\$ 1,383,311
Henrietta D. Goodall Hospital	\$ 328,564	\$ 450,459
Maine Coast Memorial Hospital	\$ 2,282,684	\$ 1,738,447
Peer Group D Median -- 5 Hospitals	\$ 753,395	\$ 1,130,609
Inland Hospital	\$ 671,231	\$ 1,254,543
Miles Memorial Hospital	\$ 753,395	\$ 1,130,609
Northern Maine Medical Center	\$ 539,399	\$ 689,526
Parkview Adventist Medical Center	\$ 753,789	\$ 929,690
Stephens Memorial Hospital	\$ 1,045,072	\$ 1,582,452
Peer Group E Median -- 15 Critical Access Hospitals	\$ 419,876	\$ 721,576
Blue Hill Memorial Hospital	\$ 225,914	\$ 359,681
Bridgton Hospital	\$ 688,095	\$ 721,576
Calais Regional Hospital	\$ 189,305	\$ 318,103
Charles A. Dean Memorial Hospital	\$ 100,144	\$ 293,120
Down East Community Hospital	\$ 510,991	\$ 945,118
Houlton Regional Hospital	\$ 419,876	\$ 996,435
Mayo Regional Hospital	\$ 751,203	\$ 820,598
Millinocket Regional Hospital	\$ 879,054	\$ 835,735
Mount Desert Island Hospital	\$ 733,205	\$ 400,286
Penobscot Valley Hospital	\$ 414,328	\$ 600,042
Redington-Fairview General Hospital	\$ 584,323	\$ 1,288,195
Rumford Community Hospital	\$ 225,346	\$ 582,767
St Andrews Hospital	\$ 205,271	\$ 226,320
Sebasticook Valley Hospital	\$ 705,260	\$ 1,527,353
Waldo County General Hospital	\$ 280,335	\$ 733,407
Peer Group F Median -- 2 Private Psychiatric Hospitals	\$ 7,711,661	\$ 7,477,243
Acadia Hospital Corporation	\$ 10,000,533	\$ 10,604,435
Spring Harbor Hospital	\$ 5,422,789	\$ 4,350,050
Peer Group G Median -- 1 Rehabilitation Hospital	\$ 228,686	\$ 229,478
New England Rehabilitation Hospital	\$ 228,686	\$ 229,478
All Maine Hospitals Median	\$ 751,203	\$ 1,130,609
* Northeast Median	†	†
* U.S. Median	†	†

* Almanac of Hospital Financial and Operating Indicators 2008 (INGENIX)

† Data not available or not applicable

Maine Health Data Organization

Hospital Financial Report Part I

Total Operating Expenses

	FY 2005	FY 2006
Peer Group A Median -- 4 Hospitals	\$ 311,831,337	\$ 355,070,197
Central Maine Medical Center	\$ 180,231,553	\$ 202,788,433
Eastern Maine Medical Center	\$ 397,612,726	\$ 462,632,150
MaineGeneral Medical Center	\$ 226,049,948	\$ 247,508,243
Maine Medical Center	\$ 499,432,000	\$ 523,649,000
Peer Group B Median -- 8 Hospitals	\$ 81,463,430	\$ 91,420,926
Aroostook Medical Center, The (TAMC)	\$ 79,255,361	\$ 89,728,148
Mercy Hospital	\$ 128,293,328	\$ 141,944,599
Mid Coast Hospital	\$ 70,148,970	\$ 75,234,871
Penobscot Bay Medical Center	\$ 75,631,144	\$ 84,806,658
Southern Maine Medical Center	\$ 90,114,262	\$ 94,930,554
St Joseph Hospital	\$ 73,021,444	\$ 80,808,517
St Mary's Regional Medical Center	\$ 100,227,996	\$ 107,371,259
York Hospital	\$ 83,671,499	\$ 93,113,704
Peer Group C Median -- 4 Hospitals	\$ 52,644,820	\$ 58,971,632
Cary Medical Center	\$ 38,161,557	\$ 40,356,687
Franklin Memorial Hospital	\$ 53,315,096	\$ 57,654,641
Henrietta D. Goodall Hospital	\$ 51,974,543	\$ 60,288,623
Maine Coast Memorial Hospital	\$ 54,238,221	\$ 61,961,925
Peer Group D Median -- 5 Hospitals	\$ 35,459,888	\$ 38,227,893
Inland Hospital	\$ 35,459,888	\$ 37,440,094
Miles Memorial Hospital	\$ 39,106,471	\$ 43,015,440
Northern Maine Medical Center	\$ 39,686,577	\$ 42,493,214
Parkview Adventist Medical Center	\$ 35,052,474	\$ 38,227,893
Stephens Memorial Hospital	\$ 31,668,755	\$ 33,716,180
Peer Group E Median -- 15 Critical Access Hospitals	\$ 23,024,022	\$ 24,742,808
Blue Hill Memorial Hospital	\$ 23,895,645	\$ 24,742,808
Bridgton Hospital	\$ 23,024,022	\$ 25,207,651
Calais Regional Hospital	\$ 20,564,436	\$ 23,992,610
Charles A. Dean Memorial Hospital	\$ 7,909,581	\$ 8,839,435
Down East Community Hospital	\$ 23,816,373	\$ 27,798,932
Houlton Regional Hospital	\$ 28,858,356	\$ 32,658,303
Mayo Regional Hospital	\$ 29,597,262	\$ 32,454,479
Millinocket Regional Hospital	\$ 20,170,013	\$ 22,177,479
Mount Desert Island Hospital	\$ 29,426,063	\$ 31,951,415
Penobscot Valley Hospital	\$ 16,050,570	\$ 18,724,555
Redington-Fairview General Hospital	\$ 39,444,256	\$ 40,247,055
Rumford Community Hospital	\$ 20,217,854	\$ 22,396,573
St Andrews Hospital	\$ 16,329,351	\$ 18,188,748
Sebasticook Valley Hospital	\$ 17,236,209	\$ 19,628,027
Waldo County General Hospital	\$ 35,855,591	\$ 39,579,226
Peer Group F Median -- 2 Private Psychiatric Hospitals	\$ 32,323,303	\$ 34,902,863
Acadia Hospital Corporation	\$ 37,002,531	\$ 40,197,721
Spring Harbor Hospital	\$ 27,644,074	\$ 29,608,005
Peer Group G Median -- 1 Rehabilitation Hospital	\$ 22,325,717	\$ 22,721,835
New England Rehabilitation Hospital	\$ 22,325,717	\$ 22,721,835
All Maine Hospitals Median	\$ 37,002,531	\$ 40,197,721
* Northeast Median	†	†
* U.S. Median	†	†

* Almanac of Hospital Financial and Operating Indicators 2008 (INGENIX)

† Data not available or not applicable